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| Northern New Mexico  Coordinated Community Plan  Youth Homelessness Demonstration Program    *Brothers Irwin and Eleazar*  FEBRUARY 25, 2019 |
| **New Mexico Coalition to End Homelessness Youth Shelters and Family Services**  DRAFT – OCTOBER 25, 2018 |

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First and foremost, we would like to acknowledge the youth and young adults that have contributed to the development of the Community Coordinated Plan, as well as those who remain in unstable housing and searching for safety, security, support and validation.

We would further like to acknowledge the diverse groups of individuals, organizations and community leaders who work tirelessly to support our young people and who have contributed time, resources and heart to the development of the Community Coordinated Plan.

Only together can we create a permanent end to the homelessness and unstable housing conditions of youth and young adults in our beloved state.



*Northern New Mexico YHDP Members with Senator Tom Udall*

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# Executive Summary

***“The power of youth is the common wealth for the entire world. The faces of young people are the faces of our past, our present and our future. No segment in the society can match with the power, idealism, enthusiasm and courage of the young people.”*** Kailash Satyarthi

The Northern New Mexico Youth Homelessness Demonstration Program (a collaboration between the New Mexico Coalition to End Homelessness, Youth Shelters & Family Services, the Dreamtree Project, Childhaven, youth/young adults, and other partners throughout Northern New Mexico) is a project built on HOPE and the deep conviction that we can and will eliminate youth homelessness in New Mexico for all youth and young adults who desire a safe place to call home.

We fully believe in the power, idealism, enthusiasm and courage of our young people, regardless of past or current circumstances, and the ability of youth and young adults to claim their rightful space within our communities, however they may see that for themselves. We understand that grief, trauma, exposure to adverse childhood experiences (ACEs) and poverty are at the root of many instances of instability and homelessness and further, we believe in the power of healing. We know that youth and young adults possess the strength, knowledge and wisdom to direct their own lives; and we are committed to listening and providing them support.

Our comprehensive, culturally responsive, strengths-based program aims to provide a safe and supportive continuum of housing for youth and young adults, including those with children, while striving to prevent future generations of young people from experiencing unnecessary trauma, maltreatment and homelessness. We believe that with understanding, encouragement, access to a stable housing environment, and relevant supportive services, each youth or young adult is capable of self-sufficiency. Further, we look to our young people as equal partners to assist us in ending challenges that have existed among our New Mexican children and families for many generations.

With support from HUD, we propose to enhance our current service array for youth and young adults experiencing homelessness throughout Northern New Mexico by expanding and creating access to the following types of housing and housing-support services within 30 days from an initial request:

* Crisis Residential/Transitional Housing
* Rapid Re-Housing
* Host Homes and Shared Housing
* Permanent Supportive Housing
* Assistance with Family Reunification
* Case Management
* Transportation

In addition, the Northern New Mexico YHDP will collaborate with partners throughout Northern New Mexico to provide the following supportive services to youth and young adults as indicated or requested:

* Behavioral Healthcare
* Life Skills Development
* Enhanced Educational Opportunities
* Employment
* Childcare
* Access to Healthy Food

# Statement of Need

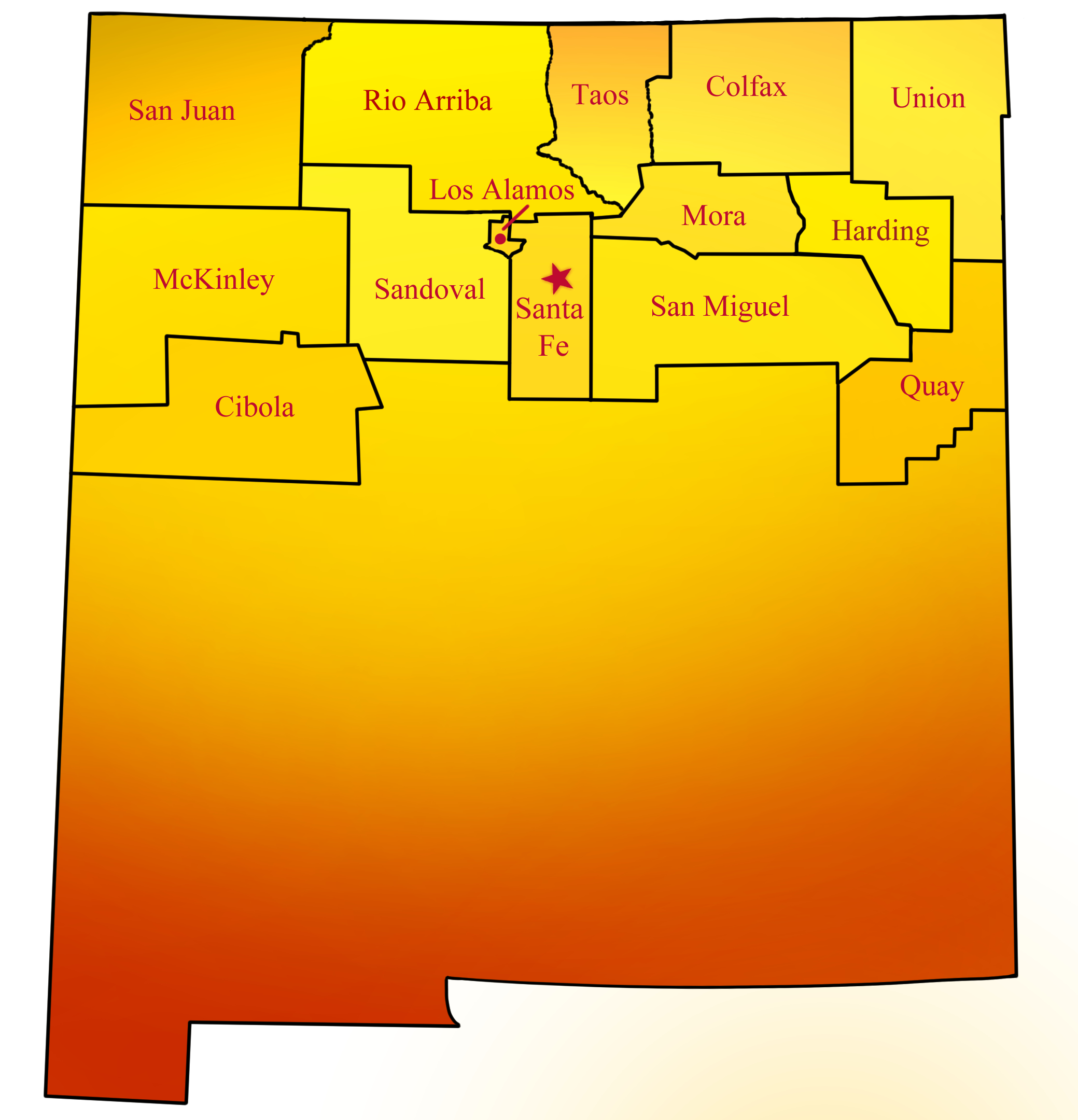
Though various data exist that illustrate New Mexico as a struggling state within the nation, we are committed to ensuring that the data does not define us. New Mexicans are strong and resilient, as illustrated by the survival of our people, cultures and traditions over time, in spite of the extensive and ongoing oppression experienced by many. We believe in the strengths of our youth and communities, and present the following data to provide a preliminary glance at the current landscape within our project area.

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## Demographics

New Mexico, as a whole, represents the 5th largest land area within the United States. The overall population of the state, however, is just over 2,100,000, which illustrates the diverse and rural nature of the state, as well as the need for a systems approach to ending youth homelessness that takes into account the various challenges existent within areas of diverse geography and cultures.

The geographic focus of the YHDP includes the fourteen (14) northern counties of New Mexico, which corresponds to approximately one-third of the entire state. The specific counties, shown on the map below, are as follows: Cibola, Colfax, Harding, Los Alamos, McKinley, Mora, Quay, Rio Arriba, San Juan, San Miguel, Sandoval, Santa Fe, Taos and Union.

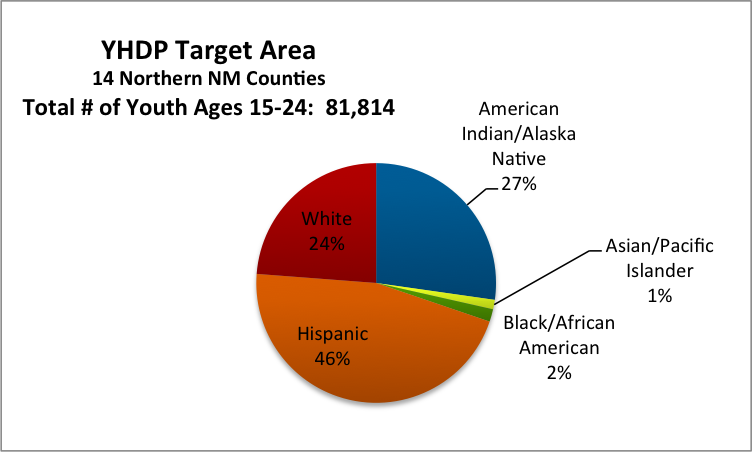


Northern New Mexico is a multicultural region, with Native American and Hispanic populations far above the national averages. The proposed target area includes two reservations, the Jicarilla Apache and the Navajo Reservations, as well as the following sixteen pueblos (each of which is a sovereign entity):

* Acoma
* Cochiti
* Jemez
* Laguna
* Nambe
* Ohkay Owingeh
* Picuris
* Pojoaque
* San Felipe
* San Ildefonso
* Santa Ana
* Santa Clara
* Santo Domingo
* Taos
* Tesuque
* Zuni

Based on 2010 Census data, the combined population of the 14 counties is 657,922 spread over an area of 48,648 square miles, yielding a population density of 13.5 people per square mile. This compares to 17 people per square mile in New Mexico overall (it’s the 6th least densely populated state), and to a national average of 86. The 14-county area represents 42% of the total counties in New Mexico and is estimated to have a population of 131,905 youth and young adults between the ages of 10 and 24.

According to 2017 data, there are 81,814 youth and young adults ages 15-24 in the 14-county YHDP target area. The chart below indicates the breakdown of race and ethnicity.



Access to quality services that promote health and well being, including physical and behavioral healthcare and other support services, is a major challenge in Northern New Mexico. Many individuals and families must travel significant distances for assistance and support, and transportation that is both safe and dependable is often limited. Furthermore, significant challenges exist in locating and assisting runaway and homeless youth who may be in need of support, as a result of the geographic and transportation barriers. Countering the isolation of rural areas is both a challenge and a connection point among youth service providers in the Northern New Mexico – many of whom have a history of working together to serve vulnerable youth.

According to the New Mexico Coalition to End Homelessness (NMCEH), numerous factors contribute to homelessness within our state. One primary factor is income, as New Mexico is identified as the sixth poorest state within the nation. Especially in Santa Fe, where housing is expensive, youth tell us they cannot afford an apartment. Substance abuse and untreated trauma also present as significant challenges experienced by many New Mexican youth and young adults. The financial website Wallethub ranked New Mexico 11th in substance abuse nationwide. According to the New Mexico Health Department, “New Mexico leads the nation in numerous key indicators of substance abuse related sickness and mortality, and Rio Arriba County leads the state in those same markers of a community's physical and mental health.”

In January 2018, NMCEH initiated a regional point-in-time (PIT) youth homelessness needs assessment, working with Youth Shelters and Family Services, DreamTree Project, Childhaven, and the homeless liaisons in selected school districts within northern New Mexico. The written survey was administered by street outreach workers, case managers, homeless liaisons, and in one location, with support from a homeless client. Once the written survey results were received, Vista Volunteers from Santa Fe Community Foundation entered the written survey results into an online Survey Monkey instrument with the aggregate information. The results were then shared with our team of partners throughout Northern New Mexico.

The survey was taken by children 13 to 24 in Santa Fe High School, Monte del Sol Charter School, and by those receiving services through the following agencies: Santa Fe Mountain Center, New Mexico Coalition to End Homelessness, Opportunity Santa Fe, DreamTree Project, Childhaven, and various programs within Youth Shelters and Family Services. The survey included 10 questions and resulting data, which was accumulated on a per question basis, indicated that nearly 600 youth answered at least some of the questions (they could choose to skip any question). Through this process, we found that some schools reported high numbers of young people in “transitional living,” meaning that they’re living in foster homes or other temporary arrangements, sometimes including formal contact with the New Mexico Children, Youth and Families Department (CYFD). Though we do not necessarily view involvement in the child welfare system as transitional living, it appears as though many youth do. Unsurprisingly, we discovered that homeless youth may enter and exit the experience of homelessness multiple times in one year. Some young people who access services reported that they sleep on the sidewalk or in their cars. In addition a significant proportion couch surf or are unstably housed. “Unstably housed” can mean that they are staying with a relative for 1-2 months, or perhaps live in a rapid rehousing program. While these youth and young adults may have a temporary roof over their heads, they may still experience the same basic needs, insecurity, stress and upheaval, and trauma associated with more explicit forms of homelessness; thus, many of these individuals stay connected to programs designed specifically for homeless youth and families, as they may want the continued network of social support, food bags, and other service linkages often available through these settings and service providers.

Furthermore, a supplementary point-in-time (PIT) survey was conducted during the same time period to acquire additional information regarding the status of and conditions for homeless youth, as well as to test-run a survey administration protocol. Through this supplementary process, we asked respondents where they had slept the night before. Of 541 who responded, 88% (475) said they were “stably housed in their own family’s apartment or house.” The other 12% (66) found themselves in a variety of unstable housing environments that included, in order of frequency: friend’s or relative’s couch, transitional housing, emergency shelter, cold weather shelter, abandoned building, car/vehicle; and a few others reported alternative locations (bus station, park, etc.). Of the 52 youth who reported specific unstable housing locations, 20 stated indicated they had been staying in a shelter.

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Given the extensive area that the Northern New Mexico project covers, as well as the significant diversity that exists in each of the fourteen counties within the region, we have pulled data from a number of additional sources to provide baseline of information to help inform allocation of funding and service development.

The New Mexico Balance of State profile created by SAMSHA and presented at the Forum to End Youth Homelessness includes relevant data for the Northern New Mexico project, though is not specific to the 14 counties included in our efforts. Information from the New Mexico state Children, Youth and Families Department (Protective Services and Juvenile Justice Services Divisions), the Department of Health (NM-Indicator Based Information System and Youth Risk and Resiliency Survey) and the Public Education Department (Student Success & Wellness Bureau) is proving extremely helpful in illustrating current conditions for youth and families in Northern New Mexico.

## New Mexico Balance of State: Housing Profile

While the Northern New Mexico YHDP covers approximately half of the New Mexico Balance of State, the following information provided the Substance Abuse and Mental Health Services Administration (SAMSHA) in an August 2018 Report: A Forum on Ending Youth Homelessness speaks to conditions for youth and young adults in the entire Balance of State:

* As of 2016, approximately 48,000 individuals (26%) - ages 18-24 - had incomes below the Census Bureau’s poverty threshold.
* In 2016, over 80% of children in NM lived in households with a high housing cost burden, specifically:
* 32% of NM children lived in households where more than 30% of the total household income is spent on housing.
* 52% of NM children lived in low-income households where more than 50% of the total household income is spent on housing.
* In 2017, New Mexico youth made 321 calls to the National Runaway Hotline.
* In a 2017 Point-in-Time Count, 1,164 individuals reported experiencing homelessness. Of the 1,164 individuals:
* 74 individuals were unaccompanied youth
* 35 youth were ages 18-24
* 39 youth were under age 18
* 6 youth (24 and under) were parenting
* In 2017, of the total year-round beds for the homeless population, 78 were dedicated specifically to youth.

## Homeless Youth & the Education System

Based on data provided by the New Mexico Public Education Department (PED), schools statewide enrolled a total of 10,739 students (PreK-12) experiencing homelessness during the 2017-2018 school year. Results indicate the following:

* + - 10,739 students statewide were living doubled-up (76.6%), in unsheltered locations (9.8%), in shelters (8.9%), and in hotels/motels (4.7%).
* **3,094 (29%) of the 10,739 students were enrolled in schools within the 14 Northern NM counties included in the YHDP region.**
* 1,605 (14.9%) of the 10,739 students statewide were experiencing homelessness on their own (UHY).
* **410 (25.5%) of the 1,605 UHY were enrolled in schools within the 14 Northern NM counties included in the YHDP region.**

The following chart illustrates a breakdown by YHDP targeted counties of the numbers of youth and young adults reporting some type of homeless status through the public school system:

In addition, the graph below shows the percentages of youth by YHDP targeted counties who self reported in the 2017 Youth Risk and Resiliency Survey having experienced homelessness or unstable housing in the past 30 days.

While the data reported by both sources is compelling, there appear to be differences between what is reported by the schools and the actual experiences reported from high school aged students themselves. Self-reported incidences of unstable housing and homelessness by youth are significantly higher than numbers reported by the school system.

## Special Populations

### LGBTQIA

Based on statewide results from the 2017 Youth Risk and Resiliency Survey (YRRS), when New Mexican youth in grades 9-12 were asked: Do you consider yourself transgender, genderqueer or genderfluid?

* + 2.9% of youth surveyed indicated being “not sure”
  + 3.4% surveyed reported being transgender, genderqueer or genderfluid

Based on responses provided directly by students through the YRRS, housing instability among youth who identified as transgender, genderqueer, genderfluid or unsure of gender identity is significantly higher than for youth that identified as cisgender, as is illustrated below:

Further, Runaway & Homeless Youth (RHY) data gathered from actual service providers in calendar year 2017 shows that 55 youth who received some type of shelter or housing services reported being LGBT or questioning.

In addition to the quantitative data provided above, extensive qualitative information has been received through direct dialogue with youth, young adults and other experts regarding the specific needs of LGBTQIA youth/young adults experiencing homelessness or at risk of homelessness. The information gathered through community dialogue and expert input is summarized in the table that follows:

|  |  |  |  |
| --- | --- | --- | --- |
| **Specific Needs of LGBQTIA Youth and Young Adults** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| Inclusive intake processes | Sex education in public schools | Opportunities for employment w/out discrimination | Enhanced advocacy |
| Safe & secure units | Education for parents/families | Job opportunities w/ supportive community partners | Enhanced representation w/in community |
| Exclusive units for LGBTQIA | Sex education in shelters – to include gender & sexuality concepts | Stronger linkages to NM Workforce Solutions | Additional community events to raise awareness and support youth |
| Crisis Triage Housing (get youth off streets) | Queer Club for mentoring & to provide resources | Support for getting around employment barriers |  |
| Host Homes w/ intentional vetting process |  | Network to prevent discrimination |  |
| Shared housing w/ ability to house multiple youth in one place |  |  |  |

### Minor Youth Under Age 18

In calendar year 2017, 387 youth (ages 10-24)in the YHDP target area were provided a residential housing service through the NM Balance of State CoC. Service types included emergency shelter, permanent supportive housing, rapid re-housing & transitional housing. Of the 387 youth, 241 were under the age of 18.

Unaccompanied minors are often very vulnerable and without the developmental awareness or physical abilities to protect and advocate for themselves. This is to be expected given their young ages and therefore, this population requires extra attention be given to connect them with positive, supportive adults with whom they can form a bond. The following table illustrates needs specific to unaccompanied minors as per community feedback and expertise:

|  |  |  |  |
| --- | --- | --- | --- |
| **Specific Needs of Unaccompanied Minor Youth** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| Shared housing and host homes for youth ages 16-17 w/ guardian/parent consent | Opportunities for youth to remain in one school despite changes in housing locations | Support to obtain credential that help minors get jobs, i.e. first aid/CPR, food handling, etc. | Focus on working with families of youth who are not in state custody (when safe and appropriate) |
| Housing options that support minors with severe mental illness or developmental disabilities | Opportunities for youth to learn trades or traditional ways (i.e. farming, pottery) of living | Support in accessing youth challenge type programs, i.e. National Guard | Connection early on to mentor type programs and supportive adults, i.e. Big Brothers/Big Sisters |
|  | Opportunities for minors to learn life skills and financial literacy | Access to technical and trade school opportunities, as well as traditional or culture-specific employment | Connection to developmentally appropriate supportive services, i.e. focus on grief and loss, behavioral health, etc. |

### Pregnant and Parenting Youth

The following bullet points represent current statewide information relevant to pregnant and parenting young adults within New Mexico as reported by Opening Doors for Young Parents -2018 Report by the Annie E. Casey Foundation:

* + There are 33,000 young parents (ages 18-24) within New Mexico as a whole (*this number does not include young parents under age 18, which would increase this number significantly);*
  + 41,000 children in NM are presently living with young parents;
  + 77% of children living with young parents in NM live in low-income households; and
  + Young parents in NM are primarily youth of color.

Based on additional information gathered through our community input process, the following needs specific to pregnant and parenting youth and young adults were identified:

|  |  |  |  |
| --- | --- | --- | --- |
| **Specific Needs of Pregnant and Parenting Youth and Young Adults** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| Units for mothers & fathers with more than one child | School specific for pregnant & parenting youth/young adults (older than 18) | Job opportunities with family friendly businesses | Transportation to support parents and children to connect with others; bus passes, Uber |
| Units specific to pregnant & parenting young adults | Life skills classes, including financial literacy | Opportunities for young parents to work from home | Mental health support during pregnancy |
| Units specific to young adults ages 22-24 (currently non existent) | Increase access to childcare on-site in high schools & comm. colleges | Increased access to childcare services, especially infant care, so parents can work | Support specific to fathers |
| Shared housing – maternal group home | Provide access to tutors |  | Utilization of social media to connect young parents |
| Shelter services for youth under 18 with children (crisis host home) | Support for children of young adults – focus on ages 0-3 |  | Group support re: DV, health relationships, etc. |
| Low and no barrier housing | Support for laptops, online classes and low-income Wifi |  | Strong linkages to DV providers |
| Rapid Rehousing for more than 24 months |  |  | Linkages to community members who will support young parents |
| Units for young undocumented parents |  |  | Access to school-based health centers |

### Youth Involved in the Juvenile Justice System

The Juvenile Justice Services Division of the New Mexico Children, Youth and Families Department provided the following information based on actual numbers of youth involved in the juvenile justice system in the target areas of the YHDP during calendar year 2017:

|  |  |  |  |
| --- | --- | --- | --- |
| **County** | **Probation** | **Sup. Release** | **Total** |
| **Cibola** | **14** | **0** | **14** |
| **Colfax** | **6** | **6** | **12** |
| **McKinley** | **9** | **0** | **9** |
| **Quay** | **3** | **0** | **3** |
| **Rio Arriba** | **7** | **0** | **7** |
| **San Juan** | **78** | **3** | **81** |
| **San Miguel** | **14** | **0** | **14** |
| **Sandoval** | **21** | **1** | **22** |
| **Santa Fe** | **34** | **1** | **35** |
| **Taos** | **14** | **0** | **14** |
| **GRAND TOTAL** | **200** | **11** | **211** |

*\*No youth were reported to be on probation or parole in Harding, Los Alamos, Mora or Union Counties in calendar year 2017; however, should they arise in the future, YHDP lead agencies will work closely with the Juvenile Justice Services Division to ensure that those who are or may become homeless are connected to the service network.*

What the data above do not reflect are the numbers of youth who received informal supervision from the Juvenile Justice Division, which would suggest that the total number of JJS involved youth reflected above is low.

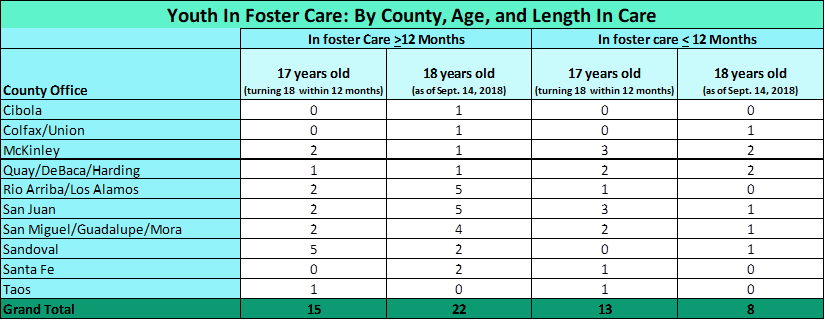
Runaway & Homeless Youth (RHY) data gathered by the CoC in 2017 further shows that 20 youth who received RHY funded residential services reported having been a former ward of the juvenile justice system.

In addition to the data above, specific needs of youth involved in the juvenile justice system were articulated through a community conversation process and are presented in the summarized table below:

|  |  |  |  |
| --- | --- | --- | --- |
| **Specific Needs of Youth Involved in Juvenile Justice System** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| Supportive housing that includes wrap-around services to support youth | High need for life skills education, including financial literacy | Development of relationships and understanding with potential employers | Opportunities for volunteers to serve as mentors and peer supports |
| Navigator/case management to build and maintain landlord relationships | Alternative education options, as youth have few or zero high school credits | Lowered barriers to employment for undocumented youth | Development of stronger partnerships w/ youth serving supportive agencies |
| Temporary host homes to support youth in crises | School navigation and advocacy; must know youth rights related to schools | Tax credit employment program that is youth-focused | Develop better understanding of trauma informed care among support service providers |
| Adherence by providers to housing first principles | GED options that are low-cost, accessible, online and supportive | Support with transportation to and from employ-ment sites | Stronger supports for parents and guardians of youth, i.e. family therapy |
| Housing options that lease to an agency with clients as sub-tenants | Opportunities for vocational training, trades and other skill development |  | Additional treatment options for youth with substance abuse |
| Transitional/structured housing options to support youth before independent living (i.e. units with dorm parents) | Enhanced collaboration and partnerships with schools & local community colleges |  |  |

### Youth Aging Out of Foster Care System

The following data provided by the Protective Services Division of the New Mexico Children, Youth and Families Department provides point-in-time information regarding the numbers of youth and young adults who will be emancipated from the child welfare system over the course of the next two years in the specific counties related to the Northern New Mexico YHDP.

****

Runaway & Homeless Youth (RHY) data gathered from calendar year 2017 further show that 29 youth who received RHY funded residential services reported having been former wards of the child welfare system.

Qualitative data regarding youth involved in the child welfare system and received through community input is illustrated in the table that follows:

|  |  |  |  |
| --- | --- | --- | --- |
| **Specific Needs of Youth Involved in the Child Welfare System** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| Safe spaces focused on youth’s strengths and resilience | Stronger collaboration with education system and higher ed | Stronger partnership with the workforce department | Enhanced connections to positive adult mentors, including elders |
| Supportive housing for youth with SMI or DD | Enhanced utilization of existing tuition waivers | Collaborations with business owners who will hire young people aging out | Stability of housing so as to promote healthy, consistent social connections |
| Host homes for older youth and young adults |  | Youth led advocacy group to push for better employment opportunities | Enhanced access to peer supports and connections to CASA staff/programs |

### Survivors of Human Trafficking & Exploitation

As is the case in many areas of the nation and world in general, incidences of human trafficking and exploitation in New Mexico continue to grow. According to data provided on the National Human Trafficking Hotline website, there have been 21 cases of human trafficking in New Mexico so far this year (2018) of which 19 involved females. Approximately half of the reported cases involve minors (under age 18) and half adults. We believe that many more cases of human trafficking and exploitation go unreported.

A small number of agencies in Northern New Mexico, such as the Lifelink in Santa Fe and the DreamTree Project in Taos, are working diligently to develop programming and support services that are tailored to the unique needs and experiences of survivors of exploitation. We will ensure continued collaboration with these specialty agencies and will seek their consultation as YHDP implementation strategies further develop. The following information on needs of this special population comes from experts and other individuals with experience serving survivors:

|  |  |  |  |
| --- | --- | --- | --- |
| **Specific Needs of Youth Survivors of Human Trafficking & Exploitation** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| Safety and security | Support with life skills | Assistance obtaining ID card and other paperwork required for employment | Counseling and other support services located on housing site |
| Shared housing for youth under 18, preferably run by other survivors of human trafficking | Support to complete formal education | Support services to enable self-sufficiency | Specialized care for young survivors that includes a continuum of services & supports |
| Gender specific host homes with specially trained adults | Education re: healthy relationships | Opportunities to be exposed to a variety of types of work | Access to effective drug treatment services, including detox services |
| Options that allow survivors to remain with their children | Training on self-advocacy | Mentorship programs | Emotional support following detox |
| Permanent, supportive housing – no time limits |  |  | Establishment of relationships law enforcement |

### Immigrant Youth

According to the American Immigration Council, approximately 10 percent of New Mexican residents were born in another country. One in 9 residents is a native-born US citizen with at least one immigrant parent. Nearly 70% of immigrants living in New Mexico are from Mexico, and in 2016 there were well over 12,000 immigrant children living in the state.

Given the current political environment that focuses on preventing individuals from immigrating to the United States, while also taking aggressive steps to remove existing residents from life within the country, extreme fear and mistrust run rampant among immigrant communities throughout the state. DACA recipients are experiencing significant anxiety, and advocates and service providers alike are working vigorously to provide safe spaces and realistic guidance in an effort to keep children, youth and families safe and intact.

As is shown in the table that follows, needs of immigrant youth in the YHDP target area, especially those who are undocumented, are significant and unique.

|  |  |  |  |
| --- | --- | --- | --- |
| **Specific Needs of Immigrant Youth** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| Crisis residential housing | Life skills and access to technical education | Affiliation with nonprofit agencies to provide protection & services | Honesty around current political situation by care providers & release of information |
| Shared housing in farm areas to allow for employment | Enhanced collaboration with schools | Support in obtaining work permits | Collaboration with community partners to provide safety for immigrant youth |
| Low barrier housing options that don’t require IDs | Education on paths to citizenship | Client information re: risk of securing employment | Building trust is critical |
| Scattered housing units that prevent immigrant youth from being targeted as group by ICE | Teaching on civic engagement and taking action to change policies – *may lead to jobs* |  | Peer supports to serve as liaison |
|  | Education on how to be safe in US |  |  |
|  | Education on sanctuary cities |  |  |
|  | Access to funding post-secondary schooling |  |  |

### Native American Youth

As was previously demonstrated, Native American youth make up 27% of the total youth and young adults ages 15-24 within the YHDP target area, which translates to approximately 22,090 individual youth. While in many ways Native American Youth are the same as youth from other cultures and ethnicities in terms of their interests, connection to social media, and engagement with modern youth culture, the social determinants of health (i.e. poverty, unemployment rates, lack of access to quality physical and behavioral healthcare, stable housing and healthy foods) that impact Native Americans in New Mexico are disproportionate when compared to other ethnic groups within the state. Furthermore, historical trauma, resulting from the atrocities that have impacted entire Native populations within New Mexico, has taken a huge toll on the physical, emotional and spiritual wellbeing of our Native residents. Only recently have forums developed wherein this trauma can be discussed openly, though true understanding of the impacts of historical trauma on physical, emotional and spiritual health, and equally important, effective and appropriate ways to heal these deep, generational wounds, are only beginning to be identified, discussed and implemented. Moreover, many educators and providers of services to Native American youth (and adults/families/communities) are non-Native, which inherently creates challenges in terms of culturally appropriate and effective service delivery. Nevertheless, resiliency factors among Native American youth and communities in general are strong, and we believe that with open and courageous conversations among Native American youth, families and support service providers, we can together improve conditions for Native American communities throughout the state.

The table that follows identifies needs specific to Native American youth and young adults, as provided through a process of community input and recommendations:

|  |  |  |  |
| --- | --- | --- | --- |
| **Specific Needs of Native American Youth** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| Crisis housing or shelters on reservation lands | Access to community or tribal colleges (shelters and other housing options must be located near colleges) | Opportunities for employment to give youth something to look forward to | Options for Native youth to remain close to families/tribal communities |
| Structured/supportive housing options – housing with rules and guidelines for youth and young adults | Important to keep youth connected to schools and sports | Options for accessing job training programs and connections with local employers | Enhanced access to culturally sensitive support programs w/ understanding of trauma – SUD tx |
| Access to rapid housing options for Native Youth throughout tribal communities | Access to broadband and internet connectivity in tribal communities | Access to safe modes of transportation to and from employment sites | Enhanced understanding of and collaboration with domestic violence service providers |
| Mobile street outreach specific to tribal communities | Access to positive parenting support services with cultural emphasis |  |  |
| Development of shared housing and host homes for tribal communities |  |  |  |

## Estimates of Youth/Young Adults to be Served

New Mexico has three data sources that help narrow down the numbers of unaccompanied youth who are experiencing unstable housing, and those unaccompanied youth who are experiencing literal homelessness in a shelter or on the streets.

One source is data reported to the New Mexico Public Education Department (PED) by the homeless liaisons in each school district. This data remains an undercount of actual need, as it does not include youth who are not in school.

The second source of data currently available is the Youth Risk and Resiliency Survey (YRRS) conducted in 2017 by the New Mexico Department of Health (DOH). This is an extensive survey given to high school students that includes questions regarding the living situations of respondents. This survey provides data from all 14 counties included in the YHDP target area. While the YRRS data distinguishes between youth who are in unstable housing and those who are literally homeless, it does not distinguish between youth who are unaccompanied and those who are with their parents or guardians. YRRS data indicates that 24% of total youth respondents reporting unstable housing situations were literally homeless.

The third source of data is the CoC Homeless Management Information System (HMIS). HMIS data for twelve (12) months indicates that of the total homeless youth and young adults served, 30% were unaccompanied.

To arrive at estimates for YHDP planning purposes, we took numbers and percentages from all three data sources. The following tables illustrate our findings:

**Estimates of Unaccompanied Youth Who Are Either Homeless or in Unstable Housing Environments**

|  |  |
| --- | --- |
| **Data Source** | **Estimate of Unaccompanied Youth Experiencing Homelessness** |
| School Data – Estimate of all unaccompanied youth who are homeless (those either staying in emergency shelters or in places not meant for human habitation for all 14 counties) or in unstable housing | 482 |
| YRRS & HMIS Data – Estimate of all unaccompanied youth who are homeless or in unstable housing using the percentages for each county per the YRRS multiplied by the age 15 to 24 population in the county and then multiplied by 30% found to be unaccompanied per HMIS | 1,483 |
| Average of school data estimate and YRRS data estimate | 982 |

|  |  |
| --- | --- |
| **YHDP Target Population Summary** | **Estimated Number of Totals in Our YHDP Region** |
| Total numbers of unaccompanied youth who are either literally homeless or in unstable housing | 982 |
| Total numbers of unaccompanied youth who are literally homeless *(24% of total)* | 236 |
| Unaccompanied youth who are in unstable housing | 746 |

**Estimates of Pregnant & Parenting Youth/Young Adults at Risk of Homelessness and Pregnant/Parenting Youth/Young Adults Experiencing Literal Homelessness**

In order to obtain estimated numbers of pregnant and parenting youth within the YHDP region, we surveyed the largest CoC youth provider, Youth Shelters and Family Services, to gauge their actual numbers served within a twelve-month period. Based upon data provided, of the total unaccompanied youth population served, 5% were/are either pregnant or parenting. The following table illustrates this percentage applied to the totals above:

|  |  |
| --- | --- |
| **YHDP Pregnant and Parenting Population Summary** | **Estimated Number of Totals in Our YHDP Region** |
| Total numbers of pregnant and parenting youth/young adults who are either literally homeless or in unstable housing | 49 |
| Total numbers of pregnant and parenting youth/young who are literally homeless | 12 |
| Pregnant and parenting youth/young adults who are in unstable housing | 37 |

The numbers provided for pregnant and parenting youth/young adults serve as our initial estimates, and over the next months, we will work with a number of our early childhood service providers, as well as the Children, Youth and Families Department and Department of Health, to secure additional data.

In summary, we recognize the multiplicity of ways in which homeless and unstable housing data is defined, gathered, formulated and reported across the various youth and young adult service sectors. Furthermore, we believe that similar to other areas of the nation, the total numbers of youth and young adults experiencing literal homelessness or unstable housing situations is highly underrepresented.

As our project planning and implementation efforts continue, we are thinking about and developing initial strategies that will assist us in gathering more accurate numbers, not only for the purposes of the YHDP, but also to assist us as we move forward to develop services and systems that will eliminate youth homelessness for our state as a whole.



*YAB Members: Gerardo, Jazmyn, Veronica, Isaiah, Sayra – YAB Facilitators: Scott & Stella*

## County Specific Conditions

As previously mentioned, given the diversity of the 14 counties targeted for inclusion in the YHDP, the following information is provided by county in Appendix A to provide additional understanding of the conditions surrounding youth and young adults throughout Northern New Mexico:

* Total population estimate
* Total population of youth ages 15-24 by race/ethnicity
* Population estimate of youth under age 18
* % of children under age 18 living in poverty
* Total households
* Average median household income
* Total number of housing units
* Numbers of homes youth/young adults in public schools
* Unstable housing among youth within the past 30 days
* Numbers of youth/young adults aging out of the foster care system
* Numbers of child abuse allegations
* Numbers of youth/young adults on probation or supervised release
* Food insecurity rate
* Health insurance coverage
* Medicaid enrollment
* High school graduation rate
* Percentage of unemployment
* Prevalence of binge drinking among youth within past 30 days
* Prevalence of drug use among youth within past 30 days
* Youth gender identity
* Prevalence of hopelessness and thoughts of suicide
* Teen birth rates for girls
* Alcohol related deaths
* Deaths due to overdose
* Suicide deaths

As is illustrated by the county specific data provided in Appendix A, significant challenges exist in many areas for our youth, young adults and their families. High levels of poverty for young people throughout the YHDP targeted area, significant occurrences of recent binge drinking and drug use, poor high school graduation rates, and extremely high percentages of youth who report feeling extremely hopeless are all factors that contribute to youth homelessness and/or risk of housing instability. As a result, in addition to enhancing and expanding services that promote housing stability in Northern New Mexico, strategies for eliminating youth homelessness must include aggressive action to further understand and address the social determinants of health, as well as the barriers within the education system, that are impacting our youth and young adults throughout the 14 county area.

Furthermore, although acceptance in many areas of society has increased over the years for youth, young adults and other individuals that identify as other than heterosexual or cisgender, many families and institutions have not kept pace. As a result, LGBTQ+ and questioning youth/young adults are significantly overrepresented in the overall population of youth experiencing homelessness. This situation requires targeted and strategic efforts to provide safe and stable housing for this high-risk community within Northern New Mexico.



*Brandy and her children, Faith and Isaiah*

# The Context for Creating Lasting Change in Northern New Mexico

The Northern New Mexico YHDP is committed to providing safe and stable housing that recognizes the unique gifts, strengths and resiliency of each youth experiencing or at risk of unstable living conditions. We are committed to providing support in the least restrictive setting possible, and with the underlying belief that youth and young adults, when given opportunities and support, possess both the internal desire and knowledge necessary to become self-sufficient, contributing members of the larger community. Further, we are committed to fully ending the existence of youth homelessness, while preventing future generations of young people from experiencing unnecessary trauma, maltreatment and homelessness.

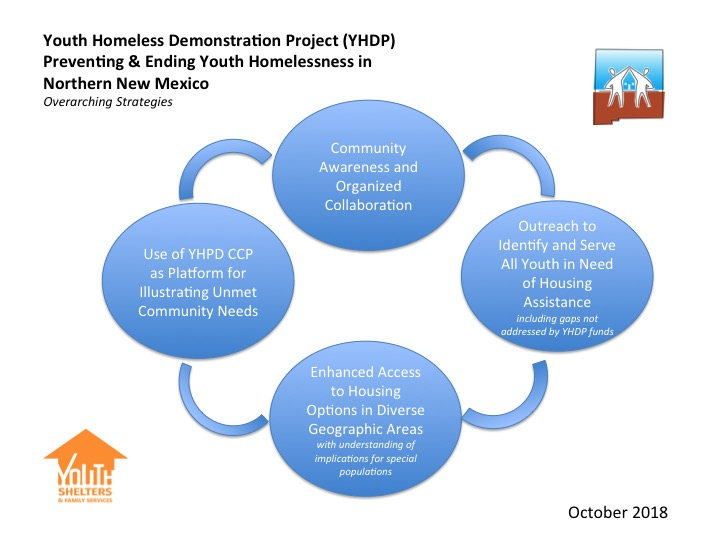
In order to support youth and young adults as they set forth to achieve self-sufficiency, we recognize the importance of the youth framework as set forth by the United States Interagency Council on Homelessness and we embrace the four USICH core outcomes:

* **Stable housing** that ensures each youth has a safe and welcoming place to call home;
* **Permanent connections** that support the unique and developing identities of all youth and young adults;
* **Education** (including life skills, K12 completion, post-secondary education [2-year, 4-year, career and technical education], as well as traditional teachings relevant to our people, such as farming or various art forms) and **employment** opportunities that not only provide a means in which young adults can maintain a safe home permanently, but are built upon each youth’s individual interests, talents and cultural framework, preferably with options for continued growth; and
* **Social-emotional well-being** that is solidly in tact and works in alignment with the physical, behavioral and spiritual aspects of each unique individual.

Similar to the unique identities of each youth and young adult who may be in need of services or supports, each county within the targeted YHDP area is unique and possesses its own areas of strength and challenge. The diverse populations, expansive geography and range of existing community services will require a flexible approach to addressing needs, while we strive to enhance (and in some cases create) the foundational pieces necessary for a holistic continuum of housing care that will ultimately prevent and end youth homelessness.

## Overall Strategies

Inclusive community participation, transparency, and attention to details throughout the planning process are critical components when laying the foundation for successful implementation. The diagram below depicts the overarching framework of the Northern NM YHDP.



## Guiding Principles

The operating principles as set forth by the Department of Housing and Urban Development (HUD) provide clear guidance for YHDP planning and implementation, and further reflect many traditional beliefs and modern understandings around the inclusion of and respect for New Mexican youth, their families and our communities. The YHDP provides an opportunity for us to act upon these beliefs and understandings, by adhering to the following principles throughout the planning, implementation and evaluation processes:

* Positive Youth Development
* Trauma Informed Care
* Family Engagement
* Immediate Access to Housing with No Preconditions
* Youth Choice
* Individualized and Client-Driven Supports
* Social and Community Integration
* Coordinated Entry

### Positive Youth Development

Positive Youth Development (PYD) reflects an understanding that youth have unique and inherent strengths, as well as established identities and interests that grow and change as they develop. This approach recognizes that empowered young people need guidance, support, and opportunities. PYD strategies provide opportunities to build skills, choose healthy lifestyles, exercise leadership, and participate in community. This approach favors leadership and skill-building opportunities. Youth are not viewed as problems to be solved or fixed, but rather as the authors and experts of their own lives with the capacity for self-reflection, change and growth.

Positive Youth Development is both a philosophy and an approach to policies and programs that serve young people. The underlying philosophy of youth development is holistic, preventative and positive, and focuses on the development of assets and competencies in all young people. Specifically:

* Youth and young adults are viewed as valued and respected assets to society;
* Youth and young adults are involved in activities that enhance their competence, connections, character, confidence and contribution to society;
* Youth and young adults are provided an opportunity to grow in a safe and caring environment, and to develop positive social values and norms;
* Youth and young adults are engaged in activities that promote self-understanding, self-worth, resiliency, and a sense of belonging;
* Families, schools and communities are engaged in developing environments that support youth; and
* Policies and programs focus on the evolving developmental needs and tasks of adolescents, and involve youth as partners rather than clients.

In order to ensure that youth and young adults participating in the YHDP are served in a manner that focuses on their competencies:

* In order to be eligible for YHDP funding, interested agencies must show an understanding of PYD principles, as reflected in their policies and practices
* Participating agencies will commit to ensuring that the strengths and abilities of each youth engaged are incorporated into all aspects of individual service planning and provision.
* NMCEH and YSFS will provide regular training on PYD to participating agencies, and will connect participating agencies to additional technical assistance and support if necessary.

### Trauma Informed Care

While the primary focus of the YHDP is on housing issues for youth and young adults, we know that most youth in unsafe or unstable housing situations have experienced or may be experiencing trauma. Adverse childhood experiences (ACEs) are common for a large proportion of the population of New Mexicans, and untreated trauma is often at the core of many of the struggles experienced by our children, youth and families statewide.

Trauma informed care appreciates the high prevalence of traumatic experiences and their impacts on overall functioning when unrecognized or untreated. These impacts include challenges to physical and behavioral health, abuse and addiction to alcohol and drugs, and ability to perform in educational and employment settings. Consequently, the Northern New Mexico YHDP incorporates services that ensure the following:

* safe, secure and calm environments;
* system-wide understanding of the prevalence of trauma, its impacts and implications for service provision;
* understanding of historical trauma as related to specific cultural groups;
* assurance that youth are met where they are; and
* recognition that young adults are able to advocate for their own needs based on their unique experiences.

So that youth and young adults receiving services through the YHDP will be served in a trauma informed manner:

* YHDP participating agencies will understand the impacts of trauma on both individuals served and staff serving youth and young adults, and will include in their policies, procedures and practices clear strategies for service provision with an eye on and understanding of underlying trauma and its impacts on behavior.
* The NMCEH and YSFS will provide regular training to participating agencies to ensure the YHDP service delivery system reflects The Four Rs of Trauma Informed Care:
  + Realizes
  + Recognizes
  + Responds
  + Resists Re-Traumatization
* YHDP participating agencies will receive a free copy of the book *Anna, Age Eight: The Data-Driven Prevention of Childhood Trauma and Prevention* to assist them in understanding the root causes of youth homelessness. The investment in addressing ACEs allows the YHDP to connect with current local ACEs prevention programs, which strengthens collaboration focused on at-risk youth.

### Youth Choice

Youth choice ensures that youth and young adults are the primary guides in the identification of needed supports and the development of service plans that honor and respect their unique circumstances. While service providers are available to provide information and support, youth have the skills and wisdom to direct their plans of care, including the ultimate decision-making authority regarding their current and future plans to achieve self-sufficiency. To this end:

* YHDP participating agencies will understand the importance of Youth Choice and will commit to having youth and young adults direct the development and implementation of their service plans.
* YHDP participating agencies will illustrate how youth choice is incorporated throughout the service delivery system by ensuring that policies, procedures and practices promote youth choice:
  + Intake and assessment processes will be developed to support youth in choosing with whom they will live, the housing setting in which they will live and the geographic location of their residency.
  + Employment and education services will be developed based on individual interests and personal motivations.
  + Ongoing support services will include connections to agencies and individuals that honor and reflect the identities of youth and young adults.

### Family Engagement

Families are integral components of the health and well-being of their children, regardless of age. As such, when safe and indicated, services and strategies for engagement of families are utilized to strengthen, stabilize and reunify families. Potential services include family counseling, conflict resolution, parenting supports, relative or kinship caregiver resources, targeted substance abuse services and mental health treatment.

* YHDP participating agencies will either directly provide or will engage with existing community partners to ensure that services and supports are available to engage families, when appropriate, and support reunification, if indicated.
* NMCEH and YSFS will assist participating agencies to link with established community support services that specialize in and support family engagement, participation and stabilization.

### Immediate Access to Housing with No Preconditions

Housing First is a cornerstone principle for meeting a multitude of basic needs necessary for success. Young people must be provided with rapid access to safe, secure, and stable housing that meets their needs as quickly as possible, with low or no barriers, and without the need to prove that they are ‘ready’ for housing. Youth must be offered immediate access to safe, secure, and stable housing with no preconditions.

* YHDP participating agencies will commit to Housing First principles, including low or no barrier access to safe and stable housing.
* NMCEH and YSFS will provide regular training to and oversight of participating agencies on Housing First principles, expectations and requirements.
* Information and support will be given to landlords, host homes and community partners regarding Housing First principles.

### Individualized and Client-Driven Supports

As has been stated, each youth and young adult has unique experiences, circumstances and needs that impact the ability to achieve self-sufficiency. Housing and support packages that help prevent and end homelessness among youth must recognize and respond to individual strengths and challenges to serve each individual appropriately and efficiently. Communities must design a flexible system to accommodate individuals with both high and low service needs, as well as both short and long-term supports.

We believe in a service delivery system that empowers youth, young adults and their service providers to work together to develop service plans and strategies that empower youth, build upon their strengths, and support the long-term goal of self-sufficiency.

* YHDP participating agencies will commit to developing individualized and client-driven supports based on the unique identities and cultures of youth and young adults. These supports will build upon the strengths, competencies and desires of each individual served.
* NMCEH and YSFS will provide regular training and support to participating organizations to help establish and maintain individualized and client-driven supports.

### Social and Community Integration

Youth homelessness services must be geared toward helping support healthy transitions for youth to adulthood and ultimately, self-sufficiency and integration into the larger community as positive, contributing members. This requires the community to provide socially supportive engagement, such as access to mentors, and the opportunity for youth to participate in meaningful community activities.

* YHDP participating agencies will work to develop opportunities, such as access to mentors, for youth to interact and integrate with positive influences and activities within their communities.
* NMCEH and YSFS will support participating organizations to establish and maintain working relationships with existing community support services where they do not presently exist.
* Strategic outreach will occur based on geographic location, cultural relevancy and community norms, to potential partners that will support and strengthen relationships of youth with the larger community.

### Coordinated Entry

Coordinated entry processes are necessary components of a high functioning crisis response system, and must be developed to incorporate youth voices, needs and direction. The New Mexico Coordinated Entry System survey, which includes the VI/SPDAT, is an assessment tool that assists in the holistic identification of each youth’s needs specific to housing, and should be used to help assess and develop individual plans of care that are appropriate for and guided by youth.

* YHDP participating agencies will commit to utilization of the New Mexico Coordinated Entry System, including the VI/SPDAT to ensure that entry into the housing continuum of care is coordinated and client driven.
* NMCEH and YSFS will provide regular training to participating agencies on the use of the New Mexico Entry System, including the VI/SPDAT.

# Shared Vision, Goals, Objectives and Action Steps

## Vision Statement

Northern New Mexico envisions a network of safe, inviting and stable housing that is easily accessible to youth and young adults, including parenting youth, who desire stable housing, are experiencing housing transitions and/or are at risk of unstable housing. Housing and supportive services are built on hope, driven by youth and young adults, are developed in collaboration with local communities, and are available with low or no barriers. Services respect and honor the unique cultures, identities and abilities of individual youth and young adults, and include the development of life skills, education and employment opportunities to promote self-sufficiency. In order that experiences of housing instability are rare, brief and non-recurring, housing options and supportive services are promptly accessible through multiple access points and are sustainable over time.

The overarching goal of our vision is to eliminate homelessness for youth and young adults in Northern New Mexico by ensuring they are stably housed and supported within 30 days of request of services. We will achieve this through region-wide community awareness and collaboration, strategic outreach to youth in need, enhanced access to housing options, and continued advocacy for unmet community needs.

## Goals and Objectives and Action Steps

### Goal #1: Identify All Unaccompanied Youth Experiencing Homelessness

* **Objective 1.1**: Work with community stakeholders to establish strategies to identify youth and young adults considered homeless under any federal definition.
* **Objective 1.2**: Develop Coordinated Outreach to Youth and Young Adults
* **Objective 1.3**: Ensure use of HMIS across service providers to enhance accurate tracking and assessment of youth/young adults in need (including special population groups).

|  |  |  |  |
| --- | --- | --- | --- |
| **Objective** | **Action Steps** | **Responsible Party/Point of Accountability** | **Timeframe** |
| **1.1** | **Survey across YHDP service area to identify unmet need for youth experiencing unsheltered and sheltered homelessness (including youth who are double up or couch-surfing).** | NMCEH | February 2019 - ongoing |
|  | *Strategy*: Implement annual Point in Time (PIT) Survey; include as part of CQI. |  |  |
|  | *Strategy*: Work with local school districts to ensure information regarding housing stability is collected through the school registration survey. |  |  |
|  | *Strategy*: Create and implement anonymous survey requesting information on how to improve youth services throughout communities; distribute in schools, libraries, rec centers, etc. |  |  |
| **1.1** | **Identify and train localized provider networks to serve as access points to housing services** (could include hospitals, first responders, community agencies, institutes of education, gas stations, recreational centers, faith-based organizations, trucking companies & public officials) | Participating Agencies and Community Partners | July – December 2019 |
|  | *Strategy*: Coordinate with and utilize community colleges to engage youth and young adults with available services. |  |  |
| **1.1; 1.2** | **Fund case managers or navigators to engage YHDP eligible youth and young adults with program services and supports.** | YHDP Leadership, Participating Agencies | July 2019 |
| **1.1; 1.2** | **Ensure clear communication across access points re: available services and how to access.** | Coordinated Entry System, Participating Agencies | July 2019 - ongoing |
| **1.2** | **Develop social media and advertising outreach plan (including online searchable help).** | YABs, YHDP Leadership Participating Agencies | January - September 2019 |
|  | *Strategy*: Engage youth in creating outreach materials – for youth by youth. |  |  |
|  | *Strategy*: Ensure advertising is multilingual, to include English, Spanish, perhaps Native languages |  |  |
|  | *Strategy*: Encourage participation of local artists in developing relevant and engaging outreach materials. |  |  |
|  | *Strategy*: Ensure materials are made available in public places such as bus stops, movie theatres, schools, etc.. |  |  |
| **1.2** | **Mobile outreach to underserved and rural areas re: service availability and connection to services.** | Participating Agencies, YABs | July 2019 - ongoing |
|  | *Strategy*: Designate specific outreach to tribal lands and populations. |  |  |
|  | *Strategy*: Designate specific points or geographic markers to regularly meet youth in rural areas. |  |  |
| **1.3** | **Train all participating agencies/organizations on accurate use of HMIS system.** | NMCEH | July 2019 - ongoing |
| **1.3** | **Oversee use of HMIS system by all participating agencies/organizations.** | NMCEH | July 2019 - ongoing |
|  | *Strategy*: Provide regular visits and technical assistance to participating agencies to ensure proper use of HMIS. |  |  |

### Goal #2: Prevent & Divert Homelessness (whenever possible) – Provide Immediate Access to Low-Barrier Crisis Housing Services to Youth Who Need and Want

* **Objective 2.1**: Support diversion from homelessness & family reunification when appropriate.
* **Objective 2.2**: Increase access to low barrier crisis housing options, including emergency shelter, transitional housing or other forms of emergency assistance for youth who are unsheltered, fleeing an unsafe situation, or experiencing a housing crisis.

|  |  |  |  |
| --- | --- | --- | --- |
| **Objective** | **Action Steps** | **Responsible Party/Point of Accountability** | **Timeframe** |
| **2.1** | **Support family stabilization and reunification, when safe and appropriate, through coordinated entry processes.** | Coordinated Entry System, Participating Agencies, Community Partners | July 2019 – ongoing |
| **2.1** | **Develop and enhance relationships with family support agencies across communities.** | Coordinated Entry System, Participating Agencies, Community Partners | July 2019 - ongoing |
|  | *Strategy*: Collaborate with community behavioral health and child welfare agencies to provide conflict resolution & family stabilization, especially for unaccompanied minor youth. |  |  |
| **2.1** | **Train participating agencies on coordinated entry process & use of required screening tools (VI-SPDAT), including Housing First Principles.** | NMCEH | July – September 2019 (initial training) - ongoing |
|  | *Strategy*: Ensure intake process is accessible, inclusive and user friendly, with language reflecting TIC, PYD and Youth Choice. |  |  |
|  | *Strategy*: Monitor participating agencies on adherence to Housing First principles. |  |  |
| **2.2** | **Develop and implement crisis transitional housing for rural and underserved areas.** | NMCEH, Participating Agencies | July 2019 - ongoing |
|  | *Strategy*: Explore community options for crisis housing with focus on special population groups. |  |  |
|  | *Strategy:* Work with partners, including Child Welfare Agency, to identify shelter options for parenting youth 17 and under. |  |  |
|  | *Strategy*: Provide cultural competency training for crisis housing staff specific to special population groups, youth choice, PYD, and TIC. |  |  |
| **2.2** | **Develop and implement joint transitional housing/rapid re-housing projects throughout YHDP target areas.** | NMCEH, Participating Agencies | July 2019 - ongoing |
|  | *Strategy*: Outreach to landlords throughout YHDP region to ensure access to units. | . | . |
|  | *Strategy*: Identify availability of larger housing units in local communities to provide congregate housing options, specifically for target population groups. |  |  |
| **2.2** | **Extend lengths of service in rapid rehousing from 24 to 36 months, especially for special population groups.** | NMCEH, Participating Agencies | March – July 2019 to request waiver |
| **2.2** | **Provide transportation that allows youth access to available housing services.** | NMCEH, Participating Agencies | July 2019 - ongoing |

### Goal #3: Use Coordinated Entry Process to Link Youth Experiencing Homelessness to Housing and Services Solutions Tailored to Their Needs

* **Objective 3.1**: Engage multiple providers and ensure multiple service access points.
* **Objective 3.2**:Develop & implement assessment processes specific to youth/young adults and the individualized circumstances with which they present.
* **Objective 3.3**:Develop & implement referral processes specific to youth/young adults and the individualized circumstances with which they present.
* **Objective 3.4**:Provide training and oversight of coordinated entry processes.

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| --- | --- | --- | --- |
| **Objective** | **Actions Steps** | **Responsible Party/Point of Accountability** | **Timeframe** |
| **3.1** | **Identify and engage local partners, including YHDP funded providers, to ensure points of access for youth/young adults in need.** | Coordinated Entry System, YHDP Leadership, Participating Agencies | January – September 2019 (initial) - ongoing |
|  | *Strategy*: Provide cultural competency training for providers specific to special population groups, youth choice, PYD, and TIC. |  |  |
| **3.1** | **Enhance relationships and collaboration with local school districts and institutes of higher education throughout YHDP target area.** | Coordinated Entry System, YHDP Leadership, Participating Agencies | January – September 2019 (initial) - ongoing |
|  | *Strategy*: Connect with local community colleges and universities, including IAIA & other tribal institutes of education, to identify youth in need of housing. |  |  |
| **3.2** | **Identify or design specific tool for assessment of youth/young adults 18-24.** | Coordinated Entry System, Participating Agencies, YABs | April – July 2019 |
| **3.2** | **Identify or design specific tool for assessment of youth 17 and under.** | Coordinated Entry System, Participating Agencies, YABs | April – July 2019 |
| **3.3** | **Identify or design and implement specific tool for referring youth/young adults to appropriate service providers.** | Coordinated Entry System, Participating Agencies, YABs | April – July 2019 |
| **3.4** | **Train all participating agencies/organizations on Coordinated Entry process, including use of HMIS.** | NMCEH | July-September 2019 (initial) - ongoing |
| **3.4** | **Pursue with federal partners Coordinated Entry System visibility in HMIS.** | Coordinated Entry System, Participating Agencies | April – July 2019 |
| **3.4** | **Oversee implementation of Coordinated Entry processes by all participating agencies/organizations.** | NMCEH | July 2019 - ongoing |

### Goal #4: Assist Youth to Swiftly Move to Permanent or Non-Time-Limited Housing Options with Appropriate Services and Supports

* **Objective 4.1**: Support diversion from homelessness & family reunification when appropriate.
* **Objective 4.2**: Increase capacity of permanent housing options.
* **Objective 4.3**: Increase access to permanent housing options.

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| --- | --- | --- | --- |
| **Objective** | **Action Steps** | **Responsible Party/Point of Accountability** | **Timeframe** |
| **4.1** | **Support family stabilization and reunification, when safe and appropriate, through coordinated entry processes.** | Coordinated Entry System, Participating Agencies, Community Partners | July 2019 – ongoing |
|  | *Strategy:* Develop culturally relevant and sensitive processes that promote communication and understanding between youth and caregivers. |  |  |
|  | *Strategy:* Ensure initial intake assessments are thorough in gathering information regarding connections with supportive adults. |  |  |
| **4.1** | **Develop and enhance relationships with family support agencies across communities.** | Coordinated Entry System, Participating Agencies, Community Partners | July 2019 – ongoing |
|  | *Strategy*: Provide cultural competency training for providers specific to special population groups, youth choice, PYD, and TIC. |  |  |
| **4.2** | **Map existing housing resources.** | NMCEH, Participating Agencies, Other Funders | March – September 2019 (initial) - ongoing |
| **4.2** | **Fund additional housing models.** | NMCEH, Other Funders | July 2019 - ongoing |
|  | *Strategy*: Designate units or housing options specific to target population groups, including family units for pregnant and parenting youth. |  |  |
|  | *Strategy*: Designate units or housing options specific to tribal lands and populations. |  |  |
| **4.3** | **Fund case managers/navigators to support connections.** | NMCEH, Participating Agencies | July 2019 - ongoing |
| **4.3** | **Review and expand existing resource guides (online or otherwise) so youth can self-refer to services and supports.** | NMCEH, Participating Agencies (Youth Navigators), YABs | March – December 2019 |

### Goal #5: Permanent Connections and Supports that Promote Self-Sufficiency and Social-Emotional Well-Being, including Educational and Employment Needs

* **Objective 5.1**: Support youth and young adults served in establishing permanent connections.
* **Objective 5.2:** Support youth and young adults served in achieving self-sufficiency.
* **Objective 5.3:**  Support youth and young adults served in establishing and maintaining social- emotional wellbeing.

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| **Objective** | **Actions Steps** | **Responsible Party/Point of Accountability** | **Timeframe** |
| **5.1** | **Provide transportation that allows youth access to influential peers, mentors and support systems.** | NMCEH, Participating Agencies | July 2019 - ongoing |
| **5.1** | **Increase access and connection of youth/young adults to mentors or apprenticeship programs.** | NMCEH, Participating Agencies, YABs, Community Partners | July 2019 - ongoing |
|  | *Strategy:* Develop outreach to local cultural and faith-based leaders to solicit opportunities for YHDP youth, especially special population groups. |  |  |
| **5.1** | **Provide additional resources, i.e. phone, wifi connectivity to youth/young adults can stay connected with influential peers, mentors and support systems.** | NMCEH, Participating Agencies, Other Funders | July 2019 - ongoing |
| **5.2** | **Fund case managers or navigators to assist YHDP participants in accessing client-specific life skills supports.** | NMCEH, Participating Agencies, Community Partners, Other Funders | July 2019 - ongoing |
|  | *Strategy:*Identify local partners to provide parenting supports, financial literacy, case management, vocational training and other trade skills to participating youth. |  |  |
| **5.2** | **Support access and linkages to life skills training and support.** | NMCEH, Participating Agencies, Community Partners, Others Funders, YABs | July 2019 - ongoing |
|  | *Strategy:* Connect with Youth Support Services (YSS) providers (where available) to provide life skills support and coaching. |  |  |
|  | *Strategy*: Support pregnant and parenting youth to better access childcare subsidies and early childhood educational services for their children. |  |  |
| **5.2** | **Promote access to employment opportunities and career paths.** | NMCEH, Participating Agencies, Community Partners, Education Institutions, Workforce Solutions, | July 2019 - ongoing |
|  | *Strategy*: Explore opportunities for YHDP participants to work with family friendly agencies, including opportunities to work from home for pregnant and parenting youth. |  |  |
|  | *Strategy*: Connect with local workforce development offices and employers to support YHDP participants, especially individuals in special populations groups; provide cultural competency training. |  |  |
|  | *Strategy:* Explore barriers to employment and identify local champions to create & support opportunities for YHDP recipients, including special population groups. |  |  |
|  | *Strategy*: Develop relationships with community challenge programs, such as the National Guard, and technical or trade schools. |  |  |
| **5.2** | **Provide access and linkages to formal and traditional, culturally relevant education opportunities.** | NMCEH, Participating Agencies, Community Partners, Education Institutions, Workforce Solutions | July 2019 - ongoing |
|  | *Strategy***:** Work with LEAs and school districts to support permanence in youths’ schools of choice & completion of K-12 education. |  |  |
|  | *Strategy:* Work with institutions of higher education, including tribal colleges, to promote access to education, including connections with tutors. |  |  |
|  | *Strategy*: Provide opportunities for YHDP participants to work with cultural leaders and entrepreneurs to secure alternative educational opportunities. |  |  |
|  | *Strategy:* Work with state PED and HED to enhance working relationships with local providers and youth. |  |  |
|  | *Strategy:* Work with state PED and HED to identify funding to assist youth with GED costs & online educational opportunities. |  |  |
|  | *Strategy:* Ensure program staff and participants are aware of tuition waivers for youth involved in child welfare system. |  |  |
| **5.3** | **Provide connections to existing trauma-informed behavioral health (includes substance abuse) and domestic violence service providers.** | NMCEH, Participating Agencies, Community Partners | July 2019 - ongoing |
| **5.3** | **Train participating agencies in TIC, safety planning & protocol, PYD, healthy relationships, and other topics as needed.** | NMCEH, Participating Agencies, Community Partners | July 2019 - ongoing |
| **5.3** | **Support access and connection to early childhood education for pregnant and parenting youth.** | NMCEH, Participating Agencies, Community Partners | July 2019 - ongoing |
|  | *Strategy:* Ensure program staff and participants are aware of and connected to home visitation programs, childcare, GRADs programs, infant mental health providers and early childhood development agencies. |  |  |
|  | *Strategy:* Advocate with new administration for enhanced reimbursement rates for childcare providers serving infants. |  |  |
| **5.3** | **Increase access and connection of youth/young adults to mentors or apprenticeship programs.** | NMCEH, Participating Agencies, Community Partners, YABs, Other Funders | July 2019 - ongoing |
|  | *Strategy:* Collaborate with Fathers New Mexico and other parent support programs specific to fathers. |  |  |

### Goal #6: Develop Resources, Plans, and System Capacity to Continue to Prevent and Quickly End Future Experiences of Homelessness Among Youth

* **Objective 6.1**: Advocate for and explore alternative funding sources to increase availability of transportation options that allow youth/young adults access to housing and support services.
* **Objective 6.2**: Advocate for and explore alternative funding sources to increase capacity of mental health and substance abuse treatment options with focus on untreated trauma.
* **Objective 6.3**: Advocate for and explore alternative funding sources to increase capacity of and access to mentors or apprenticeship programs.
* **Objective 6.4**: Advocate for and explore alternative funding sources to provide access to flexible funding for youth experiencing or at-risk of homelessness (roof repair, car tune-up).
* **Objective 6.5**: Advocate for policy changes to enhance affordable housing options.

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| **Objective** | **Action Steps** | **Responsible Party/Point of Accountability** | **Timeframe** |
| 6.1 | **Explore transportation options and fund transportation services in rural/underserved areas to ensure connection to necessary services** | NMCEH, Participating Agencies, Other Funders | April 2019 - ongoing |
| 6.2 | **Collaborate with partner agencies that provide substance abuse treatment options.** | NMCEH, Participating Agencies, Community Partners | July 2019 - ongoing |
|  | *Strategy*: Coordinate with substance abuse treatment providers to provide training to other YHDP participating agencies on they physical and chemical impacts of drug use, the process of detox, etc. |  |  |
| 6.2 | **Work with new state leadership to promote policy changes that will increase funding for substance abuse treatment services area wide.** | NMCEH, Participating Agencies, Community Partners, YABs | January 2019 - ongoing |
|  | *Strategy*: Support programs that are trauma informed, youth centered, strengths based, culturally sensitive and illustrate and understanding of ACEs. |  |  |
| 6.3 | **Work with local and state leadership to identify funding for increased development of mentorship programs.** | NMCEH, Participating Agencies, Community Partners, YABs | January 2019 - ongoing |
| 6.4 | **Explore access to flexible funding that would enable YHDP participants to pay for car maintenance, car seats for young children and other necessities** | NMCEH | April 2019 - ongoing |
| 6.5 | **Work with local, state and federal partners to promote access to affordable housing area wide.** | NMCEH, Participating Agencies, Community Partners, YABs | January 2019 - ongoing |

## Special Population Needs and Strategies to Address

Information presented in the following tables has been gathered through a series of community input sessions, and is based on feedback provided by youth, young adults, provider agencies, community experts and interested stakeholders. In the months ahead, additional focus by the YHDP Leadership team will be given to the integration of the strategies described below with the goals, objective and activities previously described. Further, interested service providers will be asked to address theses needs and possible strategies, as relevant to their geographic locations, when formally applying for YHDP funding.

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| **LGBQTIA Youth and Young Adults** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| **NEED**: Inclusive intake processes  **STRATEGY**: Provide cultural competency training for providers to include appropriate use of pronouns, youth choice, PYD, TIC | **NEED**: Sex education in public schools  **STRATEGY**: Work with LEAs to advocate for enhanced sex education in schools | **NEED**: Opportunities for employment w/out discrimination  **STRATEGY**: Work with local workforce development offices and identified employers to provide cultural competency training | **NEED**: Enhanced advocacy  **STRATEGY**: Work with YAB and other local leaders to develop advocacy opportunities |
| **NEED**: Safe & secure units  **STRATEGY**: Increase access to rapid rehousing and shared housing units specific to population | **NEED**: Education for parents/families  **STRATEGY**: Develop and implement cultural competency training for families, communities and participating agencies to include TIC, PYD & youth choice | **NEED**: Job opportunities w/ supportive community partners  **STRATEGY**: Identify local champions to create and support employment opportunities | **NEED**: Enhanced representation w/in community  **STRATEGY**: Create opportunities to enhance leadership skills among involved youth |
| **NEED**: Exclusive units for LGBTQIA  **STRATEGY**: Designate units or housing environments specific to population. | **NEED**: Sex education in shelters – to include gender & sexuality concepts  **STRATEGY**: Develop and implement cultural competency training for participating providers and referral sources | **NEED**: Stronger linkages to NM Workforce Solutions  **STRATEGY**: Develop & grow relationships with local employment agencies and staff | **NEED**: Additional community events to raise awareness and support youth  **STRATEGY**: Work with YABs to identify and create opportunities to highlight experiences & needs of youth/young adults |
| **NEED**: Crisis Triage Housing (get youth off streets)  **STRATEGY**: Explore community options for crisis housing; support identified options | **NEED**: Queer Club for mentoring & to provide resources  **STRATEGY**: Assess existence of established clubs or support creation of clubs in local communities | **NEED**: Support for getting around employment barriers  **STRATEGY**: Further explore the specific barriers as identified by youth and develop local working groups to identify solutions | **NEED**: Understanding by families and caregivers re: the cultures & identities of LGBTQAI youth & young adults.  **STRATEGY:** When appropriate & indicated, support services will be provided to strengthen & stabilize families. |
| **NEED**: Host Homes w/ intentional vetting process  **STRATEGY**: Develop outreach to potential families through existing community groups; establish & implement vetting protocol |  | **NEED**: Network to prevent discrimination  **STRATEGY**: Assess current existence of network and prevention efforts throughout communities |  |
| **NEED**: Shared housing w/ ability to house multiple youth in one place  **STRATEGY**: Identify availability of larger units in local communities to provide shared housing options |  |  |  |

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| **Unaccompanied Minor Youth** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| **NEED**: Enhanced support services to maintain or reunify minors with their families when safe and appropriate  **STRATEGY:** Collaborate with community behavioral health and child welfare agencies to provide conflict resolution, family stabilization and ongoing family counseling. | **NEED**: Opportunities for youth to remain in one school despite changes in housing locations  **STRATEGY**: Work with LEAs, schools districts, and child welfare agency to support permanence in youths’ schools of choice and completion of K12 education; provide training and information re: TIC, PYD and youth choice | **NEED**: Support to obtain credential that help minors get jobs, i.e. first aid/CPR, food handling, etc.  **STRATEGY**: Develop and implement regular training opportunities to include credentialing or licensing opportunities; could be included in life skills curriculum | **NEED**: Focus on working with families of youth who are not in state custody (when safe and appropriate)  **STRATEGY**: Ensure connections to local providers who offer conflict resolution, mediation, & family counseling services |
| **NEED**: Shared housing and host homes for youth ages 16-17 w/ guardian/parent consent  **STRATEGY**: Partner with child welfare agency to identify additional housing needs of minors; identify ways to support minor youth not involved in CPS through voluntary placement with family members | **NEED**: Opportunities for youth to learn trades or traditional ways (i.e. farming, pottery) of living  **STRATEGY**: Develop outreach to local leaders and existing community groups to solicit mentorship and training opportunities | **NEED**: Support in accessing youth challenge type programs, i.e. National Guard  **STRATEGY**: Build relationships with existing agencies to ensure access for program participants | **NEED**: Connection early on to mentor type programs and supportive adults, i.e. Big Brothers/Big Sisters  **STRATEGY**: Include questions in initial intake assessment regarding access to supportive adult relationships |
| **NEED**: Housing options that support minors with severe mental illness or developmental disabilities  **STRATEGY**: Work with CPS and community behavioral health providers to ensure optimal access to care | **NEED**: Opportunities for minors to learn life skills and financial literacy  **STRATEGY**: Develop and implement regular training program to include life skills | **NEED**: Access to technical and trade school opportunities, as well as traditional or culture-specific employment  **STRATEGY**: Build relationships with existing educational institutions to ensure access for program participants | **NEED**: Connection to developmentally appropriate supportive services, i.e. focus on grief and loss, behavioral health, etc.  **STRATEGY**: Enhance or create partnerships with support service agencies; assess for needed services at time of initial intake |

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| **Pregnant and Parenting Youth and Young Adults** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| **NEED:** Units for mothers & fathers with more than one child  **STRATEGY**: Designate and fund specific family units in local communities | **NEED:** School specific for pregnant & parenting youth/young adults (older than 18)  **STRATEGY**: Explore local interest and ability to develop school for parenting young adults over age 18 (i.e. partner YouthWorks) | **NEED:** Job opportunities with family-friendly businesses  **STRATEGY**: Work with local chambers of commerce to identify family-friendly businesses, including childcare and other early childhood services | **NEED:** Transportation to support parents and children to connect with others; bus passes, Uber  **STRATEGY**: Designate specific funding to transportation services given impacts and prevalence of issue throughout YHDP target area |
| **NEED:** Units specific to pregnant & parenting young adults  **STRATEGY**: Designate and fund specific units for this population | **NEED:** Life skills classes, including financial literacy  **STRATEGY**: Develop and implement regular training program to include life skills curriculum | **NEED:** Opportunities for young parents to work from home  **STRATEGY**: TBD | **NEED:** Mental health support during pregnancy  **STRATEGY**: Establish strong partnerships with home visitation & infant mental health providers |
| **NEED:** Units specific to young adults ages 22-24 (currently non existent)  **STRATEGY**: Designate and fund specific units for this age population | **NEED:** Increase access to childcare on-site in high schools & comm. colleges  **STRATEGY**: Work with local institutions of education & childcare providers to develop partnerships for care | **NEED:** Increased access to childcare services, especially infant care, so parents can work  **STRATEGY**: Advocate with executive & legislative leadership to improve childcare subsidies for infant care | **NEED:** Support specific to fathers  **STRATEGY**: Support Fathers New Mexico to enhance ongoing support groups and services for fathers |
| **NEED:** Shared housing – maternal group home  **STRATEGY**: Explore community interest and ability to establish a maternal group home | **NEED:** Provide access to tutors  **STRATEGY**: Work with local education institutions to identify tutors & connect youth |  | **NEED:** Utilization of social media to connect young parents  **STRATEGY**: Work with YAB to develop marketing campaign |
| **NEED:** Shelter services for youth under 18 with children (crisis host home)  **STRATEGY**: Work with child welfare agency to identify potential shelter options | **NEED:** Support for children of young adults – focus on ages 0-3  **STRATEGY**: Ensure program staff & participants are aware of existing, extensive early childhood continuum of care |  | **NEED:** Group support re: DV, health relationships, etc.  **STRATEGY**: Outreach to statewide DV network; develop partnerships with local DV agencies to provide group services |
| **NEED:** Low and no barrier housing  **STRATEGY**: Ensure intake process is accessible and user friendly w/ inclusion of language reflecting TIC, PYD and youth choice | **NEED:** Support for laptops, online classes and low-income Wifi  **STRATEGY**: Explore funding opportunities with tech companies & internet providers |  | **NEED:** Strong linkages to DV providers  **STRATEGY**: *See above* |
| **NEED:** Rapid Rehousing for more than 24 months  **STRATEGY**: Request waiver to expand duration of rapid rehousing services to 36 months |  |  | **NEED:** Linkages to community members who will support young parents  **STRATEGY**: Develop outreach to potential supporters through existing community groups, i.e. faith-based |
| **NEED:** Units for young undocumented parents  **STRATEGY**: Ensure intake process & access to housing are inclusive with low/no barriers. |  |  | **NEED:** Access to school-based health centers  **STRATEGY**: Advocate with new executive administration to reinstate & enhance funding for school based health centers statewide |

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| **Youth and Young Adults Involved in the Juvenile Justice System** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| **NEED:** Supportive housing that includes wrap-around services to support youth  **STRATEGY:** Ensure youth receiving housing supports are well connected with JPOs, BH providers & other support services. Identify staff to assist with navigation & case management. | **NEED:** High need for life skills education, including financial literacy  **STRATEGY:** Develop and implement regular training program to include life skills | **NEED:** Development of relationships and understanding with potential employers  **STRATEGY:** Outreach and provision of training on cultural issues specific to JJS involved youth to employers willing to support | **NEED:** Opportunities for volunteers to serve as mentors and peer supports  **STRATEGY:** Develop outreach to potential supporters through existing community groups, i.e. faith-based |
| **NEED:** Navigator/case management to build and maintain landlord relationships  **STRATEGY:** Fund designated navigator position to assist with case management & development of landlord specific relationships | **NEED:** Alternative education options, as youth have few or zero high school credits  **STRATEGY:** Develop partnerships with local trade schools, mentorship programs & alternative education institutions | **NEED:** Lowered barriers to employment for undocumented youth in JJS system  **STRATEGY:** Identify and build relationships with employers willing & able to employ undocumented youth | **NEED:** Development of stronger partnerships w/ youth serving supportive agencies  **STRATEGY:** Enhance working relationships and referral processes w/ support agencies; develop MOUs & data sharing processes |
| **NEED:** Temporary host homes to support youth in crises  **STRATEGY:** Explore possibility of funding specially trained, temporary host homes to assist youth & their families in times of conflict; efforts to include mediation and conflict resolution supports, as well as family counseling connections | **NEED:** School navigation and advocacy; must know youth rights related to schools  **STRATEGY:** Fund designated navigator position to assist participating youth; work with LEAs re: rights of youth in education system and exploration of options post-secondary ed | **NEED:** Tax credit employment program that is youth-focused  **STRATEGY:** TBD | **NEED:** Develop better understanding of trauma informed care among support service providers  **STRATEGY:** Develop and implement training for participating providers & community partners specific to the impacts of trauma on overall health & wellbeing |
| **NEED:** Adherence by providers to housing first principles  **STRATEGY:** CoC to closely monitor and oversee participating providers; provision of training and support for providers when youth act out | **NEED:** GED options that are low-cost, accessible, online and supportive  **STRATEGY:** Work with state PED and HED to identify or create opportunities for youth; seek alternative funding sources to support | **NEED:** Support with transportation to and from employment sites  **STRATEGY:** Designate specific funding to transportation services given impacts and prevalence of issue throughout YHDP target area | **NEED:** Stronger supports for parents and guardians of youth, i.e. family therapy  **STRATEGY:** Develop and implement cultural competence training for caregivers to include TIC, PYD, and conflict resolution; ensure connections to support service agencies |
| **NEED:** Housing options that lease to an agency with clients as sub-tenants  **STRATEGY:** Enhance access of existing services/units structured in this way | **NEED:** Opportunities for vocational training, trades and other skill development  **STRATEGY:** Develop partnerships with local trade schools, mentorship programs & alternative education institutions |  | **NEED:** Additional treatment options for youth with substance abuse  **STRATEGY:** Advocate with new administration to grow substance abuse treatment services that are trauma informed, youth centered and strengths based |
| **NEED:** Transitional/structured housing options to support youth before independent living (i.e. units with dorm parents)  **STRATEGY:** Enhance access to supportive housing options; could include partnerships with existing support service agencies | **NEED:** Enhanced collaboration and partnerships with schools & local community colleges  **STRATEGY:** Enhance existing or establish new relationships with state PED and HED to identify and create opportunities for youth |  |  |

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| **Youth and Young Adults Involved in the Child Welfare System** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| **NEED:** Safe spaces focused on youth’s strengths and resilience  **STRATEGY:** Enhance access to safe spaces and provide training to service providers re: PYD and youth choice | **NEED:** Stronger collaboration with education system and higher ed  **STRATEGY:** Enhance existing or establish new relationships with state PED and HED to identify and create opportunities for youth | **NEED:** Stronger partnership with the workforce department  **STRATEGY:** Create MOU with state level leadership to include enhanced collaboration and referral processes at the local level | **NEED:** Enhanced connections to positive adult mentors, including elders  **STRATEGY:** Develop outreach to potential supporters through existing community groups, i.e. faith-based |
| **NEED:** Supportive housing for youth with SMI or DD  **STRATEGY:** Enhance access to supportive housing options; could include partnerships with existing support service agencies | **NEED:** Enhanced utilization of existing tuition waivers  **STRATEGY:** Ensure program staff and participants are aware of existing waivers; include information in initial intake assessment | **NEED:** Collaborations with business owners who will hire young people aging out  **STRATEGY:** Identify local champions to create and support employment opportunities for youth | **NEED:** Stability of housing so as to promote healthy, consistent social connections  **STRATEGY:** Request waiver to expand duration of rapid rehousing services |
| **NEED:** Host homes for older youth and young adults  **STRATEGY:** Work with child welfare agency to identify foster families willing and able to work with older youth; explore options to pay families w/ YHDP funds |  | **NEED:** Youth led advocacy group to push for better employment opportunities  **STRATEGY:** Provide leadership training to YAB members and other youth, to include advocacy skills and community engagement | **NEED:** Enhanced access to peer supports and connections to CASA staff/programs  **STRATEGY:** Work with YABs to develop peer leadership training; enhance referral processes to local CASA programs |

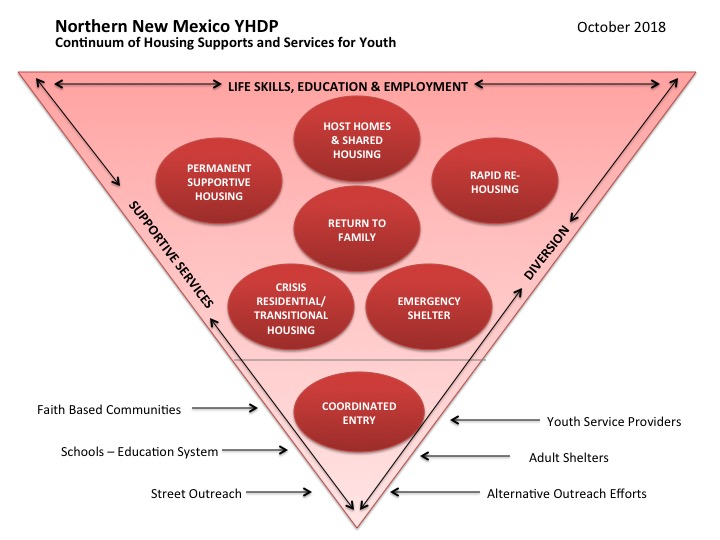
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| **Youth and Young Adult Survivors of Human Trafficking and Exploitation** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| **NEED:** Safety and security  **STRATEGY:** Fund access to enhanced housing opportunities; provide training to participating providers re: TIC, PYD, and youth choice | **NEED:** Support with life skills  **STRATEGY:** Develop and implement regular training program to include life skills curriculum | **NEED:** Assistance obtaining ID card and other paperwork required for employment  **STRATEGY:** Fund designated navigator position to assist with case management | **NEED:** Counseling and other support services located on housing site  **STRATEGY:** Develop or enhance collaborative partnerships to allow for on-site support care provision; train participating providers on TIC, PYD & youth choice |
| **NEED:** Shared housing for youth under 18, preferably run by other survivors of human trafficking  **STRATEGY:** Work with child welfare agency to explore housing options for youth under 18 | **NEED:** Support to complete formal education  **STRATEGY:** Enhance existing or establish new relationships with state PED and HED to identify and create opportunities for youth; work with local providers to support | **NEED:** Support services to enable self-sufficiency  **STRATEGY:** Develop and implement regular training program to include life skills | **NEED:** Specialized care for young survivors that includes a continuum of services & supports  **STRATEGY:** Partner with local experts who are experienced in working with this population; provide ongoing training on TIC, PYD, and youth choice |
| **NEED:** Gender specific host homes with specially trained adults  **STRATEGY:** Fund specially trained host homes to assist survivors; training to include impacts of trauma, TIC, PYD and youth choice | **NEED:** Education re: healthy relationships  **STRATEGY:** Partner with existing DV and BH providers to provide information and regular group support re: healthy relationships; offer incentives to participating members | **NEED:** Opportunities to be exposed to a variety of types of work  **STRATEGY:** Identify and build relationships with local employers willing to share information & provide employment opportunities; offer training re: TIC, PYD & youth choice to said partners | **NEED:** Access to effective drug treatment services, including detox services  **STRATEGY:** Advocate with new administration to grow substance abuse treatment services that are trauma informed, youth centered and strengths based |
| **NEED:** Options that allow survivors to remain with their children  **STRATEGY:** Designate and fund specific family units in local areas | **NEED:** Training on self-advocacy  **STRATEGY:** Assist and support YABs to develop youth centric training; provide leadership opportunities for YAB members to train other youth throughout YHDP target area | **NEED:** Mentorship programs  **STRATEGY:** Develop outreach to potential supporters through existing community groups, i.e. faith-based | **NEED:** Emotional support following detox  **STRATEGY:** Ensure participating agency staff are trained on the physical & chemical impacts experienced during & after substance detox; coordinate w/ local SUD treatment providers to provide training |
| **NEED:** Permanent, supportive housing – no time limits  **STRATEGY:** Increase access to & availability of permanent supportive housing units |  |  | **NEED:** Establishment of relationships with law enforcement  **STRATEGY:** Outreach at the local level to law enforcement officials to include training on TIC and PYD |

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| **Immigrant Youth and Young Adults** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| **NEED:** Crisis residential housing  **STRATEGY:** Explore possibility of funding specially trained, temporary host homes to assist immigrant youth in crisis; provide cultural competency training, including TIC | **NEED:** Life skills and access to technical education  **STRATEGY:** Develop and implement regular training program to include life skills; establish collaborative relationships with tech education services | **NEED:** Affiliation with nonprofit agencies to provide protection & services  **STRATEGY:** Partner with Somos Un Pueblo Unido, Dreamers Project & low-cost/no-cost immigration attorneys to support | **NEED:** Honesty around current political situation by care providers & release of information  **STRATEGY:** Provide training to participating agency staff re: immigration realities & having courageous conversations |
| **NEED:** Shared housing in farm areas to allow for employment  **STRATEGY:** Outreach to local farmers to explore shared housing/ employment options | **NEED:** Enhanced collaboration with schools  **STRATEGY:** Enhance existing or establish new relationships with state PED and HED to identify and create opportunities for youth; work with local providers to support | **NEED:** Support in obtaining work permits  **STRATEGY:** TBD – to include collaboration with immigration specialty agencies | **NEED:** Collaboration with community partners to provide safety for immigrant youth  **STRATEGY:** TBD – to include consultation with immigration specialty agencies |
| **NEED:** Low barrier housing options that don’t require IDs  **STRATEGY:** Develop host homes specific to immigrant youth or fund housing options that lease to an agency with clients as sub-tenants | **NEED:** Education on paths to citizenship  **STRATEGY:**  TBD – to include collaboration with immigration specialty agencies | **NEED:** Client information re: risk of securing employment  **STRATEGY:**  TBD – to include collaboration with immigration specialty agencies | **NEED:** Building trust is critical  **STRATEGY:** Provide training to participating providers re: TIC, PYD and youth choice |
| **NEED:** Scattered housing units that prevent immigrant youth from being targeted as group by ICE  **STRATEGY:** Enhance access to safe spaces, including individual rapid rehousing units; provide training to service providers re: TIC, PYD, youth choice & ICE | **NEED:** Teaching on civic engagement and taking action to change policies – *may lead to jobs*  **STRATEGY:** Provide leadership training to YAB members and other youth, to include advocacy skills and community engagement |  | **NEED:** Peer supports to serve as liaison  **STRATEGY:**  Provide leadership training to YAB members and other youth, to include advocacy skills and peer support services |
|  | **NEED:** Education on how to be safe in US  **STRATEGY:**  TBD – to include collaboration with immigration specialty agencies |  |  |

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| **Native American Youth and Young Adults** | | | |
| HOUSING | EDUCATION | EMPLOYMENT | SOCIAL-EMOTIONAL WELLBEING |
| **NEED:** Crisis housing or shelters on reservation lands  **STRATEGY:** Explore possibility of funding specially trained, temporary host homes on tribal lands to assist Native youth in crisis; provide cultural competency training, including TIC | **NEED:** Access to community or tribal colleges (shelters and other housing options must be located near colleges)  **STRATEGY:** Work with Native institutes of higher ed (IAIA, community colleges) to identify youth in need of housing | **NEED:** Opportunities for employment to give youth something to look forward to  **STRATEGY:** Identify local champions to create and support employment opportunities for youth | **NEED:** Options for Native youth to remain close to families/tribal communities  **STRATEGY:** Develop housing continuum of care on tribal lands; utilize host home options and other innovative practices |
| **NEED:** Structured & supportive housing options – housing with rules and guidelines for youth and young adults  **STRATEGY:** Increase access to & availability of permanent supportive housing units; increase access to host homes and provide host families with training in TIC, PYD and youth choice | **NEED:** Important to keep youth connected to schools and sports  **STRATEGY:** Work with state PED and HED to identify or create opportunities for youth; seek alternative funding sources to support | **NEED:** Options for accessing job training programs and connections with local employers  **STRATEGY:** Develop partnerships with local trade schools, mentorship programs & alternative education institutions. Identify & build relationships with local employers willing to share information & provide employment opportunities; offer training re: TIC, PYD & youth choice to said partners | **NEED:** Enhanced access to culturally sensitive support programs w/ understanding of trauma – including SUD tx  **STRATEGY:** Advocate with new administration to grow substance abuse treatment services that are trauma informed, youth centered, strengths based and culturally relevant |
| **NEED:** Access to rapid housing options for Native Youth throughout tribal communities  **STRATEGY:** Increase access to rapid rehousing and shared housing units on tribal lands; partner with existing provider on Navajo Nation building tiny home structures and matching youth w/ elders | **NEED:** Access to broadband and internet connectivity in tribal communities  **STRATEGY:** Explore funding opportunities with tech companies & internet providers; seek alternative funding from foundations & other private funders | **NEED:** Access to safe modes of transportation to and from employment sites  **STRATEGY:** Designate specific funding to transportation services given impacts and prevalence of issue throughout YHDP target area | **NEED:** Enhanced understanding of and collaboration with domestic violence service providers  **STRATEGY:** Outreach to statewide DV network; develop partnerships with local DV agencies to provide culturally relevant group services |
| **NEED:** Mobile street outreach specific to tribal communities  **STRATEGY:** Fund tribe specific mobile outreach services | **NEED:** Access to positive parenting support services with cultural emphasis  **STRATEGY:** Partner with existing experts, i.e. Kewa House, to provide training to existing support service providers on culturally appropriate assistance; include principles of TIC & PYD |  |  |
| **NEED:** Development of shared housing and host homes for tribal communities  **STRATEGY:** Increase access to rapid rehousing and shared housing units on tribal lands; partner with existing provider on Navajo Nation building tiny home structures and matching youth w/ elders |  |  |  |

## New YHDP Projects to be Funded by HUD & Other Funding Sources

The diagram below illustrates our understanding of the necessary components for a holistic continuum of housing supports for communities throughout the YHDP targeted area. As the 14 counties included in the YHDP are quite diverse with varying numbers of youth in need, we recognize that it is not feasible to have each component in every local community. As a result, creativity and collaboration are necessary across the various communities in order to be able to adequately serve homeless youth and youth experiencing housing instability.



As we advance in the planning process and begin service implementation, the Northern New Mexico YHDP proposes to fund four specific project types for youth and young adults in the 14 county area. We anticipate full utilization of YHDP funding and potentially, alternative resources as well, such as state general funds and money from private foundations.

Further, to best meet the needs of youth and young adults in our communities, we will be requesting waivers for the following service types and circumstances:

* Rapid Rehousing Plus
* Up to 36 months of rental assistance under special circumstances
* Up to 42 months of supportive services under special circumstances
* Rapid Rehousing Master Lease w/Provider
  + Necessary for housing youth 17 and under
  + Necessary (especially in rural areas) for agencies to rent house/unit & sublet rooms to youth
* Motel/Hotel Vouchers
  + Often the only safe, affordable option for crisis housing in areas with limited housing capacity
* Statutory change to enable tribal governments to directly receive YHDP funds
  + Given documented inequity in housing services for Native Americans, we would like the option to contract directly with tribal governments

The following tables provide detailed information regarding anticipated use of YHDP funds:

|  |  |
| --- | --- |
| **YHDP Budget Overview** | |
| **Project Types** | **Approximate Cost** |
| Coordinated Entry – Supportive Services Only   * Coordinated Entry – regional and Native American specific * Diversion * HMIS- Regional Coordination and Support * Outreach/Inreach * Transportation * Youth Navigators | $340,000 |
| Joint Transitional Housing/Rapid Rehousing Plus *(up to 3 years if waiver granted)*   * Coordinated Entry * Diversion * HMIS * Hotel/Motel Vouchers (if waiver granted) * Outreach/Inreach * Rapid Rehousing (individual and/or shared units) * Transitional Housing (short-term crisis housing-congregate or scattered site) * Transportation * Youth Navigators | $3,352,081 |
| Rapid Rehousing Plus *(up to 3 years if waiver granted)*   * Coordinated Entry * Diversion * HMIS * Outreach/Inreach * Rapid Rehousing (individual and/or shared units) * Transportation * Youth Navigators | $440,000 |
| Planning | $82,500 |
| **TOTAL** | **$4,214,581** |

|  |  |  |  |
| --- | --- | --- | --- |
| **Project Type Budget Summary** | | | |
|  | **HUD** | **Match** | **TOTAL** |
| CE-SSO | $272,000 | $68,000 | $340,000 |
| Joint TH-RRH Plus | $2,681,665 | $670,416 | $3,352,081 |
| RRH Plus | $352,000 | $88,000 | $440,000 |
| Planning | $66,000 | $16,500 | $82,500 |
|  |  |  |  |
| **TOTAL** | **$3,371,665** | **$842,916** | **$4,214,581** |

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| **Coordinated Entry – Supportive Services Only (CE-SSO)** | | |
| Program Summary | | This project will increase capacity for the NNM coordinated entry system targeted to youth and young adults, ages 24 and under, who are at imminent risk or literally experiencing homelessness.  This project will improve coordination, connection and prioritization of services that best resolve housing cries for youth as swiftly and safely as possible.  This project will include targeted coordination with tribal areas across the region. |
| Target Population | | Unaccompanied youth ages 24 and under, including pregnant and parenting youth plus all special population groups. |
| HUD Homeless Definition | | Categories 1, 2, and 4 |
| HUD CoC Project Type | | Supportive Services Only – Coordinated Entry |
| Timeframe | | 2 years |
| Activities | | * Childcare * Coordinated entry * Diversion * Education services * Employment support * Family reunification * HMIS * Housing search and counseling services * Legal support * Life skills training * Mental health services * Mobile street outreach (including outreach and inreach with local institutions such as secondary and higher ed, juvenile justice and child welfare) * Standardized assessment * Transportation * Youth navigation/case management services |
| Outputs/Outcome Measures | | * 85% of identified, unaccompanied youth, including special population groups, are placed in transitional or permanent housing. * 90% of identified, unaccompanied youth, including special population groups, are connected to appropriate supportive services. * 100% of participating agencies are supported and provided with specialized training and oversight. |
| Innovation Opportunities | | Regional support to participating agencies across a very diverse geography; special attending to outreach and engagement of Native American youth – an underserved population. |
| Number of Estimated Projects | | 1 |
| Number of Estimated Youth to be Served | | 800 |
| **Two Year YHDP Estimated Budget** | | |
| COST DESCRIPTION | AMOUNT | |
| * Supportive Services (including CE) | $104,455 | |
| * HMIS | $50,000 | |
| * Indirect Costs per Project | $15,545 | |
| * Estimated One Year | $170,000 | |
| * Estimated Two Year | $340,000 | |
| * Estimated Cost per Participant | $425 | |
| **Extended Estimated Two Year Cost** | **$340,000** | |

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| **Joint Transitional Housing (TH) and Rapid Rehousing Plus (PH-RRH+) Program**  ***Short-Term Emergency Housing for youth/Young Adults with***  ***Planned Rapid Exit to Permanent Housing*** | |
| Program Summary | This project will provide short-term, crisis housing for youth/young adults while providing for planned rapid exit to permanent housing. Youth in the program will be provided a low-barrier, safe and healthy place to sleep at night. Navigation services will be provided to connect youth/young adults with supportive services and a rapid pathway to permanent housing. Participants will be offered both crisis housing (TH) and rapid rehousing (RRH) assistance. |
| Target Population | Unaccompanied youth ages 24 and under, including pregnant and parenting youth plus all special population groups. This project will apply for waivers to support servicing youth under the age of 18. |
| HUD Homeless Definition | Categories 1, 2, and 4 |
| HUD CoC Project Type | Joint Transitional Housing and Rapid Rehousing Plus (TH-RRH+) |
| Timeframe | TH - average length of stay 30 days  PH-RRH – average length of stay 6 to 24 months  PH-RRH+ - special circumstance length of stay 36 months |
| Activities | * Childcare * Coordinated entry * Crisis housing (TH) * Diversion * Education services * Employment support * Family reunification * HMIS * Hotel/motel vouchers (TH) * Housing search and counseling services * Legal support * Life skills training * Mental health services * Mobile street outreach *(including outreach and inreach with local institutions such as secondary and higher ed, juvenile justice and child welfare)* * Rental assistance *(individual or shared units)* (PH-RRH) * Standardized assessment * Transportation * Youth navigation/case management services |
| Outputs/Outcome Measures | * 90% of identified, unaccompanied youth, including special population groups, exit to permanent housing * 100% of identified, unaccompanied youth, including special population groups, are provided with an opportunity to participate in life skills, including educational and employment services * 90% of identified, unaccompanied youth, including special population groups, experience greater social and emotional well-being. |
| Innovation Opportunities | * Safe, inclusive and affirming spaces for all youth (including safe space to store belongings and pets). * Limited crisis housing options in NNM exist for minors and adults, and none exist specifically for 18-24 year olds. * Crisis housing is necessary due to the time it takes to find permanent housing in NNM that is appropriate and affordable housing for youth. * Hotel/motel vouchers for emergency stays, stays in master-leased apartments, congregate homes, host homes and other arrangements for crisis housing will be considered given diverse geography of service area and unique circumstances of youth in need of services in NNM. |
| Number of Estimated Projects | 6 |
| Number of Estimated Youth to be Served | 500 |
| **Two Year YHDP Estimated Budget** | |
| COST DESCRIPTION | AMOUNT |
| * Leased Units | $19,000 |
| * Rental Assistance | $109,945 |
| * Supportive Services (including CE) | $100,000 |
| * HMIS | $25,000 |
| * Indirect Costs per Project | $25,395 |
| * Estimated One Year | $279,340 |
| * Estimated Two Year | $558,680 |
| * Estimated Cost per Participant | $6,704 |
| **Extended Estimated Two Year Cost** | **$3,352,081** |

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| --- | --- |
| **Rapid Rehousing Plus (RRH+) Program** | |
| Program Summary | This project will connect youth/young adults to safe, permanent and inclusive housing, permanent connections, employment and education that promote social and emotional well-being. Navigation services will be provided to connect youth/young adults with supportive services to assist in maintaining permanent housing and achieving self-sufficiency. |
| Target Population | Unaccompanied youth ages 24 and under, including pregnant and parenting youth plus all special population groups. This project will apply for waivers to support servicing youth under the age of 18. |
| HUD Homeless Definition | Categories 1, 2, and 4 |
| HUD CoC Project Type | Permanent Housing-Rapid Rehousing |
| Timeframe | PH-RRH – average length of stay 6 to 24 months  PH-RRH+ - special circumstance length of stay 36 months |
| Activities | * Childcare * Coordinated entry * Diversion * Education services * Employment support * Family reunification * HMIS * Housing search and counseling services * Legal support * Life skills training * Mental health services * Mobile street outreach *(including outreach and inreach with local institutions such as secondary and higher ed, juvenile justice and child welfare)* * Moving assistance * Rental assistance *(individual or shared units)* (PH-RRH) * Standardized assessment * Transportation * Utility deposits * Youth navigation/case management services |
| Outputs/Outcome Measures | * 90% of identified, unaccompanied youth, including special population groups, exit to permanent housing * 90% of identified, unaccompanied youth, including special population groups, are provided with an opportunity to participate in life skills, including educational and employment services * 90% of identified, unaccompanied youth, including special population groups, experience greater social and emotional well-being. |
| Innovation Opportunities | * Safe, inclusive and affirming spaces for all youth. * Youth may choose to live where they desire – in shared housing or private residences. * Funds may be designated specifically for special population groups. * Master-leased apartments, congregate homes, and other arrangements for permanent housing will be considered given diverse geography of service area and unique circumstances of youth in need of services in NNM. |
| Number of Estimated Projects | 1 |
| Number of Estimated Youth to be Served | 88 |
| **Two Year YHDP Estimated Budget** | |
| COST DESCRIPTION | AMOUNT |
| * Rental Assistance | $100,000 |
| * Supportive Services (including CE) | $75,000 |
| * HMIS | $25,000 |
| * Indirect Costs per Project | $20,000 |
| * Estimated One Year | $220,000 |
| * Estimated Two Year | $440,000 |
| * Estimated Cost per Participant | $5,000 |
| **Extended Estimated Two Year Cost** | **$440,000** |

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| --- | --- | --- |
| **Planning** | | |
| Program Summary | | This project will support planning and implementation of activities for Northern New Mexico YHDP. |
| Target Population | | Unaccompanied youth ages 24 and under, including pregnant and parenting youth plus all special population groups. |
| HUD Homeless Definition | | Categories 1, 2, and 4 |
| HUD CoC Project Type | | Planning |
| Timeframe | | 2 years |
| Activities | | * Community Outreach * Consulting services for Coordinated Community Plan * Meeting organization * Regional capacity building * Youth Action Board(s) – formation and stipends |
| Outputs/Outcome Measures | | * Completion and submission of CCP * Inclusivity across diverse geographic area * Inclusivity for youth participants * Infrastructure building across multiple sites |
| Innovation Opportunities | | Inclusive process for planning and implementation of YHDP across diverse geography and cultural groups |
| Number of Estimated Projects | | 1 |
| Number of Estimated Youth to be Served | | 800 |
| **One Year YHDP Estimated Budget** | | |
| COST DESCRIPTION | AMOUNT | |
| Planning and infrastructure building | $82,500 | |
| **Estimated One Year Cost** | **$82,000** | |

As we work to successfully implement the specific project types described above, we will continue to explore the future possibility of implementing host-homes, shared housing and permanent supportive housing. This will be done based on community input and as resources permit.

Non-YHDP funded services necessary to support individuals and communities in preventing and ending homelessness for youth and young adults have been identified as the following:

* Additional educational and employment opportunities that are easily accessible, that are flexible to the unique needs of homeless youth and young adults who are precariously housed, and that provide sufficient supports, including livable wages, to promote educational advancement and successful careers.
* Additional transportation services that are reliable and safe, and that allow youth and young adults consistent access to secure housing environments and necessary support services, to and from education and employment locations, and to facilities or activities that promote social-emotional wellbeing.
* Behavioral Health Services (specifically a full continuum of substance use disorder (SUD) treatment) that reflect an understanding of ACEs and the impacts of childhood trauma on overall wellbeing, and that fully incorporate the principles of trauma-informed care, positive youth development, and cultural identity.
* Flexible Funding Sources to allow for individual needs, including but not limited to home repairs to prevent homelessness, car maintenance to ensure transportation to and from school or work, or other incidental costs for necessary items such as a computers or emergency medical care.

The YHDP Leadership Team, Youth Action Board, participating agencies and other invested stakeholders will continue to seek alternative funding sources, while advocating for policy changes that will afford individuals and communities with access to necessary support services not funded by the YHDP.

# Governance Structure

The governance structure to implement the Northern New Mexico YHDP is designed to ensure that there is meaningful participation from all stakeholders in the process, especially from youth and young adults with lived experience. In addition, the structure relies on the existing governance structure of the Balance of State CoC to ensure that funding decisions are made fairly, through an open, transparent and accountable process. The diagram below illustrates the proposed structure, which has been shared and discussed with various stakeholders involved in the planning and implementation of the YHDP.



## Balance of State Continuum of Care Board

The New Mexico Balance of State Continuum of Care (CoC) Board is the body charged with overseeing CoC processes, including service development and funding allocations throughout the Balance of State region, which includes the 14 counties targeted within the YHDP. Representatives are selected annually to serve on the Balance of State CoC Board, and are confirmed by existing members of the CoC each year at the annual meeting of the New Mexico Coalition to End Homelessness. The board includes membership from CoC funded agencies representing the various subpopulations served throughout New Mexico, including youth, survivors of domestic violence, individuals with disabilities, representatives from state and local governments, and individuals with lived experience of homelessness. The CoC Board also establishes subcommittees throughout the year based on work priorities and need, and subcommittee members are selected and appointed by the larger board. As the CoC Board includes direct service providers, it does not make specific funding decisions.

## The YHDP Leadership Team

The YHDP Leadership Team is appointed by the BoS CoC Board to lead the planning process for the YHDP grant. The YHDP Leadership Team currently consists of staff members from the lead organizations, national technical assistance providers, and representatives from the Youth Action Board.

## Core Planning Committee

The YHDP Planning Committee is comprised of the various stakeholder groups currently participating in the development of Coordinated Community Plan. Because of the large geographic area the YHDP must cover, meetings to solicit stakeholder input have been held in strategic locations throughout Northern New Mexico, specifically in San Juan, Santa Fe and Taos Counties. Technology is being used in the forms of meeting call-in options, webinar presentations, and circulation of information and materials via email to reach and include individuals with diverse perspectives and ideas throughout the planning process. YHDP Leadership Team members have also worked on individual outreach to strategic stakeholders, such as legislators and foundation heads, to solicit their input as the YHDP develops.

As the YHDP progresses, we anticipate forming a number of potential subgroups of the YHDP Planning Team, most immediately, groups focused specifically on the Coordinated Entry System and CQI, Data and Evaluation of the overall YHDP. Further, we foresee the organic formation of more localized planning teams that are specific to particular geographic areas within the 14 counties. Presently, participating agencies and other stakeholders (for example, school representatives, representatives from the child welfare system, etc.) are providing this focus during the planning and service development phase. As funds are released and applications for service implementation are received, it is anticipated that broader teams may form throughout the various regions within the YHDP target area and serve a more formal role with the Core Planning Team. The various groups working to implement the YHDP will be supported by and well connected to the core planning team, with regular communication and coordinated access to all aspects of planning and program development.

## Youth Action Board

The Youth Action Board (YAB) is comprised primarily of representative youth and young adults with lived experience – either current or past – of homelessness and/or unstable housing. Representatives come from diverse racial and ethnic backgrounds that reflect the various special populations of focus for the overall YHDP.

Given the diversity and expansive geography of the Northern New Mexico YHDP, a combination of community youth action boards and one Northern New Mexico Youth Action Board are being developed in order to support clear and sustainable youth engagement throughout planning and implementation of the YHDP. The diagram below illustrates the structure being developed:



Lead and partner agency staff are working closely together to support the solid establishment of YABs throughout Northern New Mexico, and will ensure a collaborative and coordinated approach among each of the youth and young adult run groups. We plan to facilitate in-person meetings of youth across the YHDP targeted area at a minimum twice per year, as well to utilize technology to increase direct communication and camaraderie among youth and young adults in leadership roles throughout Northern New Mexico.

In addition to informing and guiding decision-making in all aspects of the planning and implementation of the YHDP, the YAB has the official responsibility of approving planning documents and screening project applications before they are submitted to the Impartial Review Committee for funding consideration.

## Impartial Review Committee

The Impartial Review Committee (IRC) is appointed by the Balance of State CoC Board and is comprised of individuals unrelated to agencies that are applying for CoC funds. The committee includes representatives from state agencies such as the Mortgage Finance Authority, the Children, Youth and Families Department, and the Public Education Department. Representatives also include those from the private sector, youth and older adults with lived experience of homelessness and other invested stakeholders such as individuals from private foundations or faith-based groups. The IRC reviews project applications requesting CoC and YHDP funding, and selects those that will be recommended to receive program funds. The IRC only considers applications that have been screened and approved by the YAB.

## Appeals Committee

Appeals Committee members are appointed by the co-chairs of the Board of Directors of the New Mexico Coalition to End Homelessness. The Appeals Committee resolves appeals made by agencies that are not selected for funding or who communicate dissatisfaction with their rank in the CoC application for funding process. The Appeals Committee is composed of impartial individuals who are not part of the original Impartial Review Committee, and decisions made by the committee are final.

## YHDP Funding Decision Making Process

The following diagram illustrates the process for awarding funds, including who provides recommendations for funding and how decisions are made:



Throughout the decision making process, CoC staff, consultants and technical assistance providers who are *not* applying for funds will be available to answer questions or provide clarification to the various review groups, as appropriate.

# Continuous Quality Improvement Plans

The Northern New Mexico YHDP is focused on expanding access to safe and supportive housing options to end youth homelessness, while understanding how other social determinants of health, as well as access to quality education, employment and permanent, supportive connections (or lack thereof), often contribute to situations of housing instability. We aim to build a seamless system of safety and care for youth and young adults to reduce unstable and unsafe living situations while increasing resilience and access to educational, employment and other opportunities that promote the self-sufficiency of youth and young adults.

The Northern New Mexico YHDP is being designed to work in alignment with existing services focused on empowering youth and young adults throughout the targeted area. As a result, we will offer training\* in the CQI process for YHDP leadership, partners and collaborators to ensure that coordinated efforts are data-driven, cross-sector and results-driven. We plan to offer training specific in CQI to geographic or other area specific teams as a strategy for strengthening the quantity and quality of housing services, as well as the vital supports shown to empower youth and young adults, including behavioral and physical health care, youth mentorship, education and job training.

CQI training will not only support the success of the YHDP, it will help strengthen existing programs that serve youth and young adults with untreated trauma coming from unstable home situations in vulnerable communities. We hope to working collaboratively to create well-resourced, friendly communities that nurture safe, healthy, and resilient youth and young adults to become self-sufficient.

Further, while we are currently focused on the 14 northern counties within New Mexico for the purposes of the YHDP, we are hopeful that our efforts may be replicable in other areas of our state and thus, are committed to ensuring efficient and effective use of funding and supports. We are using the following components of CQI to promote our success: **Assess**, **Plan**, **Act** and **Evaluate**.

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**PART 1: ASSESS**  
Measure the housing challenges faced by youth and young adults in Northern New Mexico.

We are presently securing and exploring data to more accurately identify the population of youth and young adults experiencing homelessness, the numbers of youth being served (as well as those in need of service), the magnitude of challenges within our communities, and the community capacity to meet the identified needs.

**PART 2: PLAN**  
Develop evidence-based and/or community relevant prevention and intervention strategies.

As we are discussing effective housing strategies to end youth homelessness, we are simultaneously looking at the root causes of unstable and unsafe housing and homelessness. We are working to identify proven strategies for ending youth homelessness, while taking into consideration the unique situations and circumstances of diverse populations and geographic areas within the YHDP.

**PART 3: ACT**  
Begin data-driven implementation of identified services, strategies and housing models.

As applicants submit proposals and are awarded funding for direct service provision, support from the YHDP Leadership Team will be provided to assist in assessing the efficacy of evidence-based strategies in certain communities, the desired outcomes of efforts, and key partnerships necessary for ensuring YHDP success. Further, agencies and area specific teams are encouraged to look at the role of technology in promoting desired outcomes.

**PART 4: EVALUATE**  
Identify meaningful progress of identified services, strategies and housing models.

Upon establishment of service models to be used throughout the 14 counties, YHDP Leadership Team will begin to develop strategies to track progress of our desired short, intermediate and long-term outcomes. Transparency, clarity and effective communication are key for achieving measurable and meaningful progress, and attention will be given to provide technical assistance and training so agencies and communities feel supported and able to succeed.

*\*ABOUT THE CONTINUOUS QUALITY IMPROVEMENT TRAINING: The YHDP will offer all collaborative agencies training in continuous quality improvement (CQI) to use data in identifying challenges and solutions. The CQI training offers agency leaders on-going support in assessment, planning, action and evaluation with a special focus on using technology to enhance services, data collection and analysis. This CQI training is based on the Data Leaders for Child Welfare program, originally sponsored by Casey Family programs in New Mexico and evaluated by the Butler Institute for Families at the University of Denver. The training has since been implemented in New York City, Connecticut and Pennsylvania. It has also been adapted to train local leadership in Las Cruces, NM in improving a comprehensive array of vital family services to prevent adverse childhood experiences (ACEs), focused on increasing the quality of housing, stable food, effective transportation, job training and health care.*

# List of Partners and Description of Their Involvement

New Mexican culture is strongly rooted in history and connections. The ability of our people to overcome hardships has been historically based on working together for the survival and wellbeing of all. Serving as the lead agencies for the Northern New Mexico YHDP, the New Mexico Coalition to End Homelessness and Youth Shelters and Family Services of Santa Fe have a strong history of working collaboratively with partners throughout the targeted area. Given the expansive geography the YHDP strives to cover, NMCEH and YSFS have created formal agreements with established agencies in strategic locations, specifically the Dreamtree Project in Taos, Childhaven in Farmington, and Kewa House in Santa Domingo Pueblo.

In addition, the lead agencies have begun a series of community meetings hosted in multiple locations within Northern New Mexico to share information, promote inclusivity, and solicit involvement from direct service providers and interested stakeholders throughout the region. The commitment to ending youth homelessness and promoting safe and stable housing for our youth and young adults is one that is close to the heart of many individuals and organizations.

The visual below illustrates our current understanding of a comprehensive and inclusive network necessary for ending youth homelessness in Northern New Mexico.



The comprehensive list that follows includes organizations and partners who have been involved to date or who have communicated interest in participating in the development of the Coordinated Community Plan and further, implementation of services and supports intended to aid youth and young adults during times of housing transition. As we are early in the planning process, we anticipate the level of involvement by some organizations to shift over time, and we stand committed to including additional partners as they come forth. (Please note: shading indicates lead agencies for YHDP.)

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Name Stakeholder** | **Type Stakeholder** | **CoC**  **Member** | **Description of Involvement** | **Formal Agreement** | **Demonstration/Participation** |
| Behavioral Health Services Division –  New Mexico Children, Youth and Family Department | **Mental Health and Substance Abuse Agencies** | No | NM CYFD is the state governmental entity that serves as the Children’s Behavioral Health Authority for the state of New Mexico. The Behavioral Health Services Division funds and oversees behavioral health providers serving children, youth and families statewide. | Yes | Provide data and support. CYFD is committed to the goals of the YHDP project and will contribute to the development of a plan to support young parents who may be experiencing or at risk of homelessness. |
| Blue Cross Blue Shield | **Healthcare Insurance Carrier and Provider** | No | Provides referrals to physical and behavioral healthcare providers, as well as care coordination for homeless and at-risk youth and adults. | No | Provide referrals to housing services and supports, as well as care coordination. |
| Bridge to Change Counseling Center | **Health, Mental Health, and Substance Abuse Agencies** | No | Provides mental health and substance abuse services to the Union county area. | No | Provide supportive services and continuing mental health care services. |
| Capacity Builders - Farmington | **Runaway and Homeless Youth Program** | No | Working on provision of innovative model of host homes for pregnant and parenting youth. | No | Will coordinate with YHDP for continued development and implementation of new programming for pregnant and parenting RHY youth. |
| Central New Mexico Community College | **Institutions of Higher Education** | No | Provides a high school equivalency program and academic counseling for obtaining certificates, associate or bachelor degree, as well as financial aid counseling. | No | Provide the opportunity to earn the GED and continue adult education. |
| Childhaven - Farmington | **Privately Funded Homeless Organization/Nonprofit Youth Organization** | Yes | Childhaven is a long-time active member of NMCEH, CoC Balance of State. Provides shelter care to children and youth from birth to eighteen, Treatment and Regular Foster Care, Case Management, Patient Education, Outpatient Therapy, and provide a Life Skills Coach for youth ages 12-21 in the community as part of a joint ASURE grant. | Yes | Continued participation as partner agency in the development of the YHDP; will provide continued in-kind efforts on the part of its staff to develop the CCP. Will continue to provide shelter, therapy, life skills coaching and wrap around services for youth, as well as actively participate in the planning process to prevent and end youth homelessness in Northern New Mexico. |
| Cibola Counseling | **Health, Mental Health, and Substance Abuse Agencies** | No | Provides mental health and substance abuse services to the Grants, NM area. | No | Continued provision of supportive and behavioral health care services. |
| City & County Fire Departments | **Local First Responders** | No | Provides public education and delivery of emergency services. | No | Participate in community planning process to provide housing for young people. |
| City of Santa Fe, Children Youth and Family Commission | **Local Government Agency** | No | The City of Santa Fe Children, Youth, and Family Commission is an active member of the Mayor’s Blue Ribbon Task Force on Homelessness. The purpose of the CYC fund is to support community programs that promote the health and development of children and youth, ages birth to twenty one. Reducing the rate of youth homelessness instability is one of the priority indicators in the CYC 2017-2018 Strategic Plan. CYC has provided funding for efforts to prevent and end youth homelessness in the City of Santa Fe, and is interested in regional efforts to prevent and end youth homelessness. | Yes | Continued participation as partner stakeholder in the development of the YHDP; will provide continued in-kind efforts on the part of its staff to develop the CCP. Continued provision of funding to Youth Shelters and Family Services in its efforts to reduce the youth housing instability rate. |
| (The) Community Pantry | **Nonprofit Organization** | No | Food bank providing food distribution to Cibola and McKinley Counties. | No | Provide food to youth experiencing or at-risk of homelessness either by collaboration with shelters, or food pantry access to the community. |
| Cottonwood Clinical | **Health, Mental Health, and Substance Abuse Agencies** | No | Provides an array of addiction services and supports to youth and families in Northwest New Mexico. | No | Provision of behavioral healthcare services for youth/young adults. Continued participation in the planning process to prevent and end youth homelessness in Northern New Mexico. |
| Desert View Family Counseling Services | **Health, Mental Health, and Substance Abuse Agencies** | No | Provides an array of behavioral health services and supports to youth and families in Northwest New Mexico. | No | Provision of behavioral healthcare services for youth/young adults. Continued participation in the planning process to prevent and end youth homelessness in Northern New Mexico. |
| DreamTree Project - Taos | **Runaway and Homeless Youth Program** | Yes | DreamTree Project is a long-time active member of NMCEH, CoC Balance of State. Provides emergency shelter care, transitional housing services and access to resources for youth ages 10-17 in Colfax, Mora, Rio Arriba, Taos and Union Counties. | Yes | Continued participation as partner agency in the development of the YHDP; will provide continued in-kind efforts on the part of its staff to develop the CCP. Will continue to provide shelter, therapy, life skills coaching and wrap around services for youth, as well as actively participate in the planning process to prevent and end youth homelessness in Northern New Mexico. |
| Early Childhood Services Division –  New Mexico Children, Youth and Family Department | **Early Childhood Development, Education and Family Support Providers** | Yes | NM CYFD is the state governmental entity that oversees the implementation, licensing and oversight of early childhood services throughout the state. Currently, the ECS Division funds and oversees an array of services such as home visitation, childcare subsidy and licensing, CACFP food program, NM PreK and an office of child development. | Yes | Staff will continue to provide early childhood development and education to providers serving young children and their families statewide. CYFD is committed to the goals of the YHDP project and will contribute to the development of a plan to support young parents who may be experiencing or at risk of homelessness. |
| ECHO Food Bank | **Nonprofit Organization** | No | Food bank providing food distribution to Rio Arriba and San Juan Counties. | No | Provide food to youth experiencing or at-risk of homelessness either by collaboration with shelters, or food pantry access to the community. |
| Eight Northern Indian Pueblos Council, Inc. | **Tribal Entity** | No | ENIPC is a council that provides services to support and meet the needs of families of the 8 Northern New Mexico Tribes. | No | Participation in the planning process and implementation of services to end youth homelessness in Northern New Mexico. |
| (The) Food Bank of Eastern NM | **Nonprofit Organization** | No | Food bank providing food distribution to Quay County. | No | Provide food to youth experiencing or at-risk of homelessness either by collaboration with shelters, or food pantry access to the community. |
| (The) Food Depot | **Nonprofit Organization** | No | Food bank providing food distribution to Santa Fe, Colfax, Harding, Los Alamos, Mora, San Miguel, Taos and Union Counties. | No | Provide food to youth experiencing or at-risk of homelessness either by collaboration with shelters, or food pantry access to the community. |
| Four Winds Recovery Center | **Health, Mental Health, and Substance Abuse Agencies** | No | Provides Intensive Outpatient (IOP) services for adults 18+ struggling with substance use; including co-occurring mental health disorders. | No | Provide supportive services and continuing behavioral health care services to clients age 18-24. |
| Gerard’s House | **Nonprofit Youth Organization** | No | Provides peer support groups focused on grief and loss for youth. | No | Will continue to collaborate with YSFS to incorporate grief group counseling in shelter programing. |
| Interfaith Community Shelter | **Privately Funded Homeless Organization** | Yes | Adult shelter that refers homeless, runaway, and in-crisis youth to YSFS for shelter and wrap-around services. Provide alternative shelter for youth ages 18-24. | No | Continued collaboration with YSFS to improve services for homeless youth and provide shelter for youth ages 18-24. |
| Juvenile Justice Services Division –  New Mexico Children, Youth and Family Department | **Juvenile Justice Services** | Yes | NM CYFD is the state governmental entity that oversees services and supports for youth on probation or supervised release, as well those committed to juvenile facilities. Currently, the JJS Division oversees youth involved within the juvenile justice system, including transition services for youth exiting formal commitment status. | Yes | Staff will continue to provide data and coordination for JJ involved youth throughout the State of New Mexico. CYFD is committed to the goals of the YHDP project and will contribute to the development of a plan to support JJ involved youth who may be experiencing or at risk of homelessness. |
| Kewa House- Santo Domingo Pueblo | **Nonprofit Youth Organization/Tribal Entity** | No | Provides Native American culturally relevant 30 Day Emergency Youth Shelter, Transition Shelter for children/youth ages 0-17 | Pending | Continued participation as partner agency in the development of the YHDP; will provide continued in-kind efforts on the part of its staff to develop the CCP. Kewa House-Santo Domingo is collaborating on cross-training opportunities for program stakeholders and desires to serve as the lead local TA agency for tribes throughout the 14 counties. |
| (The) Life Link: Anti-Human Trafficking Initiative | **Privately Funded Homeless Organization** | No | Provides 505-GET-FREE hotline. Provides training on human trafficking. Provides alternative shelter for victims of human trafficking referred by YSFS. Collaborate to improve services for victims. | No | Continued collaboration with other stakeholders to provide training on human trafficking to youth service providers. |
| Local Apartments in Targeted Region:  Vista Allegre Apartments Village Sage Apartments  Las Palomas Apartments  Chamisa Property Mngt. | **Landlords** | No | Youth Shelters and Family Services and DreamTree Projects have developed strong and positive relationships with local landlords in each location. The experience of the existing landlords with rapid rehousing could be considered by other localities in northern New Mexico. | No | Participate in community planning process to provide expansion of housing for young people. |
| Local Banks | **Private Members of Community** | No | Volunteers from different banks provide budgeting classes at YSFS programs. | No | Participate in community planning process to provide housing and life skill opportunities for young people. |
| Local Chefs | **Private Members of Community** | No | Provide hands on education for healthy meals and preparation to build marketable skills for the job market. | No | Participate in community planning process to provide housing and life skill opportunities for young people. |
| Melloy Honda | **Private Business** | No | Community business partner interested in eliminating youth homelessness. | No | Participate in community planning process to provide housing and life skill opportunities for young people. |
| Mental Health Resources | **Health, and Substance Abuse Agencies** | No | Provides mental health and substance abuse services to Curry, Roosevelt, Quay, DeBaca, and Harding counties. | No | Provide supportive services and continuing mental health care services. |
| Mora County Health Council | **Local Government Council** | No | Provides coordination, collaboration and advocacy for health services in Mora County. | No | Participate in community planning process to provide housing and life skill opportunities for young people. |
| Mora Valley Community Health Services | **Health, Mental Health, and Substance Abuse Agencies** | No | Provides medical, mental health and substance abuse services to the Mora, NM area. This clinic provides substance abuse counseling to youth. | No | Provide supportive and behavioral health care services to at-risk or homeless youth/young adults. |
| Native American Disability Law Center | **Tribal Advocacy Agency** | No | Provides advocacy, referral information, and educational resources to all Native Americans with a disability living anywhere in the Four Corners area who feels that they have been discriminated against because of their disability, abused or neglected, or wrongly denied a service. | No | Participate in community planning process to provide housing and life skill opportunities for young people. |
| New Mexico Coalition to End Homelessness (CoC) | **Local Advocacy, Research, and Philanthropic Organizations** | Yes | Collaborates with city, regional, and statewide efforts to provide shelter and supportive housing to youth and adults. Oversees grants: Department of Housing and Urban Development (HUD). | Yes | Continued participation as organizer and partner agency in the development of the YHDP; will provide continued in-kind efforts on the part of its staff to develop and implement the CCP. |
| New Mexico Mortgage Finance Authority | **CoC/ESG Homelessness**  **Program** | Yes | NM MFA is the lead agency in New Mexico in administering ESG funds. NM MFA and NMCEH CoC Balance of State are actively involved in monitoring and advising grant recipients who provide emergency shelter facilities for young people up to the age of 18. NM MFA also supports other emergency shelters in Northern New Mexico area that serve families and unaccompanied youth 18+. These emergency shelters are part of the continuum of care for young people experiencing homelessness in New Mexico. | Yes | Continued participation in the planning process to prevent and end youth homelessness in Northern New Mexico. |
| NonViolence Works | **Nonprofit Organization** | No | Serves at-risk youth and families in Taos County | No | Continued provision of behavioral health and counseling services for at-risk youth and their families. |
| PATH | **Homeless Organization** | Yes | Adult shelter in San Juan County that provides shelter and meals for youth ages 18-24. | No | Continued provision of shelter services for youth ages 18-24. Continued participation in the planning process to prevent and end youth homelessness in Northern New Mexico. |
| Poe Psychiatry | **Health, and Substance Abuse Agencies** | No | Provides mental health and substance abuse services in northwest New Mexico. | No | Provide supportive and behavioral health care services to at-risk or homeless youth/young adults. |
| Police Departments | **Local and State Law Enforcement and Judges** | No | Provides safety, emergency and first-responder services. | No | Participate in community planning process to prevent and end youth homelessness in Northern New Mexico. |
| Presbyterian Medical Services  (PMS) | **Nonprofit Organization/Health, Mental Health, and Substance Abuse Agencies** | No | Provides physical health and behavioral health services to Northern New Mexico, as well as an array of services and support for young children and their families in the area of early childhood development and education. | No | Provision of behavioral healthcare services for youth/young adults, and early childhood development and education for families. Continued participation in the planning process to prevent and end youth homelessness in Northern New Mexico. |
| Protective Services Division –  New Mexico Children, Youth and Family Department | **Child Welfare Agency** | Yes | NM CYFD is the state governmental entity that has care, custody and responsibility for children in foster care and support for youth who have aged out of foster care, up until age 21. CYFD provides an array of prevention, intervention, rehabilitative and after-care services for youth, and is an active partner with YHDP lead and partner agencies in providing care and services for young people in protective custody, who are in foster care, or for those who have aged out of foster care. | Yes | Staff will continue to provide data and coordination for PSD involved youth throughout the State of New Mexico. CYFD is committed to the goals of the YHDP project and will contribute to the development of a plan to support PSD involved youth who may be experiencing or at risk of homelessness. |
| Public Education Department | **Local Education Agency/State Education Agency** | No | New Mexico Public Education Department has coordination and oversight responsibilities with liaisons in school districts throughout New Mexico, specifically as related to the education of homeless children and youth. Dana Malone is the statewide contact for the YHDP and has been a strong supporter of the project since the initial application submission and throughout the planning processes. | No | Continued participation as a collaborative partner in developing innovative models for youth serving agencies to work more closely with the school district homeless liaisons to better address the needs of youth experiencing homelessness. PED is committed to the goals of the YHDP project and will contribute to the development of a plan to support youth who may be experiencing or at risk of homelessness. |
| Road Runner Food Bank | **Nonprofit Organization** | No | Food bank providing food distribution to Sandoval County. | No | Provide food to youth experiencing or at-risk of homelessness either by collaboration with shelters, or food pantry access to the community. |
| Rocky Mountain Youth Corps | **Nonprofit Youth Organization** | No | Provides job training and experience for young adults ages 18 to 24 through intensive outdoor work projects in the northeast region. | Yes | Rocky Mountain Youth Corps is a Safe Place in partnership with DreamTree Project, through the National Safe Place Network. |
| (The) Salvation Army | **Nonprofit Organization** | No | Provides an array of support services for children, youth and families in Northern New Mexico. | No | Provide supportive services to youth experiencing homelessness or at risk of homelessness. Participate in community planning process to provide housing and life skill opportunities for young people. |
| San Juan College | **Institutions of Higher Education** | No | Provides a High School Equivalency program. | No | Provide the opportunity to earn the GED |
| San Juan County | **Local Government Agency** | No | Provides direct services and program oversight for youth and local providers working within the Juvenile Justice System. | No | Continued participation as a collaborative partner in developing innovative models to end youth homelessness in Northern NM. |
| San Juan County Partnership | **Nonprofit Organization** | No | Provides permanent supportive housing and case management for individuals with disabilities experiencing homelessness. | No | Continued participation as a collaborative partner in developing innovative models to end youth homelessness in Northern NM. |
| Santa Fe Community College | **Institutions of Higher Education** | No | Provides a High School Equivalency program and academic counseling for obtaining certificates, Associate’s degrees or Bachelor’s degrees as well as financial aid counseling. | No | Provide the opportunity to earn the GED and continue adult education. |
| Santa Fe County Community Services Department | **Local Government Agency** | No | Provides services and program oversight for local providers in the areas of Community Safety, Community Operations and Health Services -includes Teen Court Services. | No | Continued participation as a collaborative partner in developing innovative models to end youth homelessness in Northern NM. |
| Santa Fe Mountain Center | **Nonprofit Youth Organization** | No | Provides educational and therapeutic experiences and adventures for youth. | No | SFMTC is an active resource for many youth organizations across the state. They are dedicated to providing therapeutic experiences in an outdoor setting to promote personal and interpersonal growth. |
| Santa Fe Public Schools  Adelante Program | **Nonprofit Youth Organization** | No | Provides support services including meals, supplies, clothing and educational support to homeless or at-risk youth and families within the school district. | No | Adelante is a standing organization with a committed history to providing care and support to homeless and at-risk youth and families within the school system. Attiana Virela-Fuentes is the new Director and a supporter of the YHDP. |
| School districts throughout 14 counties | **Local Education Agency** | No | Local public education districts led by Superintendents as subsidiaries of the New Mexico Public Education Department and fully adherent to federal McKinney Vento homeless youth education provision laws. | Yes | Memorandums of Understanding in place between lead YHDP agencies and several New Mexican local school districts. LEAs will continue to work with YHDP team to provide data, generate referrals and connect homeless youth or youth at risk of homelessness within the YHDP targeted areas. |
| Sexual Assault Services of Northwest New Mexico | **Nonprofit Organization** | No | Provides an array of services to prevent and assist individuals/families who have experienced sexual assault. | No | Continued participation as a collaborative partner in developing innovative models to end youth homelessness in Northern NM. |
| Southwest Care Center | **Health, Mental Health, and Substance Abuse Agencies** | No | Provides physical health and behavioral health services to Northern New Mexico. | No | Provision of behavioral healthcare services for youth/young adults. Continued participation in the planning process to prevent and end youth homelessness in Northern New Mexico. |
| St. Elizabeth’s Shelter | **Privately Funded Homeless Organization** | Yes | Refer homeless, runaway, and in-crisis youth to YSFS for shelter and wrap-around services. Provide alternative shelter for youth ages 18-21. | No | St. Elizabeth’s shelter will continue to collaborate with YSFS to improve services for homeless youth and provide shelter for youth ages 18-21 |
| St. James Youth Ministry | **Nonprofit Youth Organization** | No | Provides food bank and clothing access to the Taos community. Working to establish a teen cafe in Taos County to support and serve youth, including youth who are homeless or in unstable housing. | No | Provide supportive services to youth experiencing homelessness or at risk of homelessness. Participate in community planning process to provide housing and life skill opportunities for young people. |
| Taos County | **Local Government Agency** | No | Provides services and program oversight for local providers serving children, youth and families in Taos County. | No | Continued participation as a collaborative partner in developing innovative models to end youth homelessness in Northern NM. |
| Taos Pueblo – Division of Health & Community Services | **Tribal Social Services** | No | Provides services and program oversight for local providers serving children, youth and families in Taos Pueblo. | No | Continued participation as a collaborative partner in developing innovative models to end youth homelessness in Northern NM. |
| Town of Taos | **Local Government Agency** | No | Provides services and program oversight for local providers serving children, youth and families, | No | Continued participation as a collaborative partner in developing innovative models to end youth homelessness in Northern NM. |
| Tribal Child Welfare | **Child Welfare Agency** | No | A federal program separate from NM CYFD that has care, custody, and responsibility for children at-risk of or formally removed from their homes. | No | Provision of culturally appropriate placement and services array for Native children and youth. Continued participation as a collaborative partner in developing innovative models to end youth homelessness in Northern NM. |
| Tribal Governments | **Tribal Entity** | No | Sovereign government entities that provide leadership, guidance and support for their respective tribal members. | No | Provide leadership, guidance and input specific to Native youth for YHDP planning and service implementation. |
| Valle del Sol New Mexico | **Health, Mental Health, and Substance Abuse Agencies** | No | Provides behavioral health services for adults and youth in Taos, Colfax, and Union Counties. | No | Provides behavioral health services to youth and young adults in shelter or transitional living programs. Accepts referrals from Street Outreach team as well. |
| University of New Mexico | **Institutions of Higher Education** | No | Provides a High School Equivalency program that can be completed in person or online; provides post-secondary education and technical training opportunities. | No | Provides youth and young adults the opportunity to earn their GED or HS diploma and seek post-secondary education. |
| Valle del Sol of New Mexico | **Health, Mental Health, and Substance Abuse Agencies** | No | Operates behavioral health centers in Bernalillo, Moriarty, Los Lunas, Grants, Espanola, Raton, and Taos. | No | Provides behavioral health services to youth and young adults in shelter or transitional living programs. |
| Youth Action Board | Youth Advocacy Group | No | Informs and provides guidance regarding planning and development of the Coordinated Community Plan, as well as service implementation of the YHDP. | Yes | Area specific YABs are currently forming in the following locations within the Northern NM YHDP: Espanola, Farmington, Santa Fe, Santo Domingo Pueblo, and Taos. Coordination and communication among YABs is underway and supported by YHDP leadership team members. |
| Youth Shelters and Family Services - Santa Fe | **Runaway and Homeless Youth Program** | Yes | YSFS is a long-time active member of NMCEH, CoC Balance of State. YSFS provides an array of housing and supportive services for youth/young adults, including shelter, transitional and rapid rehousing. | Yes | Continued participation as organizer and partner agency in the development of the YHDP; will provide continued in-kind efforts on the part of its staff to develop and implement the CCP. |
| YouthCorps | **Nonprofit Youth Organization** | No | Promotes the education, success and well-being of the youth of New Mexico through the conservation and enhancement of the state's natural resources and lasting community benefits. | No | Provide supportive services to youth experiencing homelessness or at risk of homelessness. Participate in community planning process to provide housing and life skill opportunities for young people. |
| YouthWorks | **Nonprofit Youth Organization** | No | Provides counseling, life skills, education, and job training and placement for disconnected youth. | No | Provide supportive services to youth experiencing homelessness or at risk of homelessness. |

# Signatures

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# Appendix A: County Specific Data

### Cibola County

*(Includes Acoma & Laguna Pueblos & Navajo Nation)*

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| **Total Population Estimate**  *Census 2017* | 26,853 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 3,531** | American Indian/Alaska Native | 1,677 |
| Asian/Pacific Islander | 22 |
| Black/African American | 37 |
| Hispanic | 1,338 |
| White | 456 |
| **Population Estimate Under Age 18**  *Census 2017* | 6,445 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 33.9% | |
| **Total Households**  *Census 2017* | 8,787 | |
| **Average Median Household Income**  *Census 2012-2016* | $36,160 | |
| **Total Number of Housing Units**  *Census 2017* | 11,000 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | None reported | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 9.5% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 1 | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 20.3 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 14 | |
| **Food Insecurity Rate**  *IBIS 2016* | 19.6% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 16.1% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 49.2% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 69% | |
| **Unemployment Rate**  *IBIS 2016* | 8.3% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 14.7% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 5.1% cocaine  3.2% heroine  4.3% meth  9.0% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 82.2% heterosexual  4.2% gay or lesbian  9.8% bisexual  3.8% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 37.6% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 23.3% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 44.1 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 93.6 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 17.4 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 23.1 | |

### Colfax County

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| --- | --- | --- |
| **Total Population Estimate**  *Census 2017* | 12,174 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 1,294** | American Indian/Alaska Native | 23 |
| Asian/Pacific Islander | 11 |
| Black/African American | 40 |
| Hispanic | 763 |
| White | 456 |
| **Population Estimate Under Age 18**  *Census 2017* | 2,264 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 31.4% | |
| **Total Households**  *Census 2017* | 5,383 | |
| **Average Median Household Income**  *Census 2012-2016* | $32,693 | |
| **Total Number of Housing Units**  *Census 2017* | 10,059 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 2 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 4.6% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 2 *includes Colfax & Union Counties* | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 84.3 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 12 | |
| **Food Insecurity Rate**  *IBIS 2016* | 15.2% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 19.1% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 40.1% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 72% | |
| **Unemployment Rate**  *IBIS 2016* | 5.4% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 10.2% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 5.1% cocaine  2.1% heroine  1.7% meth  7.2% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 82.5% heterosexual  4.8% gay or lesbian  8.4% bisexual  4.4% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 35.8% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 19.5% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 38.2 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 65.9 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 35.4 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 21.8 | |

### Harding County

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| **Total Population Estimate**  *Census 2017* | 692 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 54** | American Indian/Alaska Native | 1 |
| Asian/Pacific Islander | 0 |
| Black/African American | 1 |
| Hispanic | 31 |
| White | 21 |
| **Population Estimate Under Age 18**  *Census 2017* | 93 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 19.8% | |
| **Total Households**  *Census 2017* | 193 | |
| **Average Median Household Income**  *Census 2012-2016* | $32,404 | |
| **Total Number of Housing Units**  *Census 2017* | 538 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | None reported | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | % | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 6 | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 0 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 0 | |
| **Food Insecurity Rate**  *IBIS 2016* | 14.3% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 9.2% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 17.9% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | Not identified | |
| **Unemployment Rate**  *IBIS 2016* | 7.2% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | % | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | % cocaine  % heroine  % meth  % painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | % heterosexual  % gay or lesbian  % bisexual  % not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | % | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | % | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 0 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 0 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 0 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 0 | |

### Los Alamos County

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| --- | --- | --- |
| **Total Population Estimate**  *Census 2017* | 18,738 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 2,150** | American Indian/Alaska Native | 23 |
| Asian/Pacific Islander | 112 |
| Black/African American | 40 |
| Hispanic | 528 |
| White | 1,447 |
| **Population Estimate Under Age 18**  *Census 2017* | 4,254 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 3.8% | |
| **Total Households**  *Census 2017* | 7,586 | |
| **Average Median Household Income**  *Census 2012-2016* | $105,902 | |
| **Total Number of Housing Units**  *Census 2017* | 8,309 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 3 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 3.9% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 8 includes Los Alamos and Rio Arriba | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 3.4 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 0 | |
| **Food Insecurity Rate**  *IBIS 2016* | 14.0% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 6.3% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 6.6% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 83% | |
| **Unemployment Rate**  *IBIS 2016* | 5.4% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 8.6% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 1.6% cocaine  1.3% heroine  0.9% meth  6.1% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 80.8% heterosexual  2.2% gay or lesbian  10.3% bisexual  6.7% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 33.2% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 21.2% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 3.4 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 28.2 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 16 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 14.6 | |

### McKinley County

*(Includes Zuni Pueblo & Navajo Nation)*

|  |  |  |
| --- | --- | --- |
| **Total Population Estimate**  *Census 2017* | 72,564 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 10,774** | American Indian/Alaska Native | 8,609 |
| Asian/Pacific Islander | 85 |
| Black/African American | 80 |
| Hispanic | 1,494 |
| White | 505 |
| **Population Estimate Under Age 18**  *Census 2017* | 21,188 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 46.5% | |
| **Total Households**  *Census 2017* | 18,968 | |
| **Average Median Household Income**  *Census 2012-2016* | $29,272 | |
| **Total Number of Housing Units**  *Census 2017* | 25,768 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 690 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 6.7% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 8 | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 16.1 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 9 | |
| **Food Insecurity Rate**  *IBIS 2016* | 27.3% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 19.5% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 59.7% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 64% | |
| **Unemployment Rate**  *IBIS 2016* | 9.5% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 3.6% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 5.7% cocaine  0.6% heroine  3.9% meth  7.2% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 72.5% heterosexual  5.5% gay or lesbian  14.6% bisexual  7.4% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 42.9% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 24.8% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 39.1 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 145 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 13.6 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 28.6 | |

### Mora County

|  |  |  |
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| **Total Population Estimate**  *Census 2017* | 4,551 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 484** | American Indian/Alaska Native | 5 |
| Asian/Pacific Islander | 1 |
| Black/African American | 3 |
| Hispanic | 433 |
| White | 44 |
| **Population Estimate Under Age 18**  *Census 2017* | 832 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 35.4% | |
| **Total Households**  *Census 2017* | 3,306 | |
| **Average Median Household Income**  *Census 2012-2016* | $21,190 | |
| **Total Number of Housing Units**  *Census 2017* | 2,947 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | None reported | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 6.3% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 9 *includes Mora, San Miguel & Guadalupe* | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 0 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 0 | |
| **Food Insecurity Rate**  *IBIS 2016* | 11% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 17.9% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 38.1% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 85% | |
| **Unemployment Rate**  *IBIS 2016* | 8.8% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 11% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 6.2% cocaine  3.0% heroine  5.7% meth  6.7% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 83.9% heterosexual  3.6% gay or lesbian  11.4% bisexual  1.1% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 23.3% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 8.0% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 13.7 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 89 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 27.9 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 35.8 | |

### Quay County

|  |  |  |
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| **Total Population Estimate**  *Census 2017* | 8,306 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 883** | American Indian/Alaska Native | 8 |
| Asian/Pacific Islander | 16 |
| Black/African American | 22 |
| Hispanic | 493 |
| White | 343 |
| **Population Estimate Under Age 18**  *Census 2017* | 1,794 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 38.3% | |
| **Total Households**  *Census 2017* | 3,174 | |
| **Average Median Household Income**  *Census 2012-2016* | $28,159 | |
| **Total Number of Housing Units**  *Census 2017* | 5,549 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | None reported | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 2.9% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 6 *includes DeBaca, Harding and Quay* | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 46.9 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 3 | |
| **Food Insecurity Rate**  *IBIS 2016* | 16.1% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 17.0% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 49.0% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 72% | |
| **Unemployment Rate**  *IBIS 2016* | 6.9% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 8.4% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 0.8% cocaine  0.6% heroine  0.6% meth  1.4% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 87.8% heterosexual  1.9% gay or lesbian  6.7% bisexual  3.7% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 37.6% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 18.5% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 50.4 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 69.3 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 29.3 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 36.4 | |

### Rio Arriba County

*(Includes Ohkay Owingeh & Santa Clara Pueblos, Jicarilla Apache & Navajo Nation)*

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| **Total Population Estimate**  *Census 2017* | 39,159 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 4,722** | American Indian/Alaska Native | 837 |
| Asian/Pacific Islander | 15 |
| Black/African American | 35 |
| Hispanic | 3,575 |
| White | 259 |
| **Population Estimate Under Age 18**  *Census 2017* | 9,280 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 28.2% | |
| **Total Households**  *Census 2017* | 13,343 | |
| **Average Median Household Income**  *Census 2012-2016* | $33,972 | |
| **Total Number of Housing Units**  *Census 2017* | 20,109 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 86 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 14.1% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 8 includes Los Alamos and Rio Arriba | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 39.5 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 7 | |
| **Food Insecurity Rate**  *IBIS 2016* | 12.0% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 22.0% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 57.1% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 69% | |
| **Unemployment Rate**  *IBIS 2016* | 7.5% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 19.3% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 9.5% cocaine  5.3% heroine  6.1% meth  10.2% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 86.6% heterosexual  2.7% gay or lesbian  7.8% bisexual  2.8% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 38.9% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 21.0% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 34.3 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 144.1 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 89.9 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 29.6 | |

### Sandoval County

*(Includes Cochiti, Jemez, San Felipe, Santa Ana & Santo Domingo Pueblos & Navajo Nation)*

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| **Total Population Estimate**  *Census 2017* | 142,507 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 17,386** | American Indian/Alaska Native | 2,676 |
| Asian/Pacific Islander | 267 |
| Black/African American | 460 |
| Hispanic | 8,470 |
| White | 5,514 |
| **Population Estimate Under Age 18**  *Census 2017* | 33,489 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 18.6% | |
| **Total Households**  *Census 2017* | 48,534 | |
| **Average Median Household Income**  *Census 2012-2016* | $60,158 | |
| **Total Number of Housing Units**  *Census 2017* | 56,586 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 268 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 6.1% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 8 | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 18.4 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 22 | |
| **Food Insecurity Rate**  *IBIS 2016* | 14.4% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 15.6% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 32.2% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 77% | |
| **Unemployment Rate**  *IBIS 2016* | 6.7% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 11% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 4.7% cocaine  1.9% heroine  1.9% meth  8.4% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 86.2% heterosexual  3.6% gay or lesbian  7.4% bisexual  2.8% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 37.0% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 18.8% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 19.5 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 51.3 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 19 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 19.2 | |

### San Juan County

*(Includes Navajo Nation)*

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| **Total Population Estimate**  *Census 2017* | 126,926 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 16,708** | American Indian/Alaska Native | 7,458 |
| Asian/Pacific Islander | 93 |
| Black/African American | 182 |
| Hispanic | 4,037 |
| White | 4,939 |
| **Population Estimate Under Age 18**  *Census 2017* | 34,397 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 25% | |
| **Total Households**  *Census 2017* | 41,036 | |
| **Average Median Household Income**  *Census 2012-2016* | $48,624 | |
| **Total Number of Housing Units**  *Census 2017* | 51,099 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 713 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 4.4% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 11 | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 11.1 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 81 | |
| **Food Insecurity Rate**  *IBIS 2016* | 20.9% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 19.0% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 46.6% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 68% | |
| **Unemployment Rate**  *IBIS 2016* | 8.9% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 10.4% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 3.1% cocaine  2.0% heroine  1.7% meth  5.8% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 84.4% heterosexual  2.5% gay or lesbian  8.4% bisexual  4.7% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 35.9% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 18.4% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 40.4 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 76.3 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 17.5 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 23.8 | |

### San Miguel County

|  |  |  |
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| **Total Population Estimate**  *Census 2017* | 28,037 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 3,971** | American Indian/Alaska Native | 95 |
| Asian/Pacific Islander | 117 |
| Black/African American | 248 |
| Hispanic | 2,973 |
| White | 539 |
| **Population Estimate Under Age 18**  *Census 2017* | 9,493 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 35.3% | |
| **Total Households**  *Census 2017* | 10,630 | |
| **Average Median Household Income**  *Census 2012-2016* | $30,288 | |
| **Total Number of Housing Units**  *Census 2017* | 15,535 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | None reported | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 6.3% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 9 *includes Guadalupe, Mora and San Miguel* | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 65.6 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 14 | |
| **Food Insecurity Rate**  *IBIS 2016* | 13.5% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 24.4% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 47.7% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 69% | |
| **Unemployment Rate**  *IBIS 2016* | 7.7% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 13.4% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 4.3% cocaine  2.9% heroine  3.5% meth  6.0% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 80.8% heterosexual  3.9% gay or lesbian  10.5% bisexual  4.8% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 33.2% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 11.5% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 30.2 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 73.9 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 43.4 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 27 | |

### Santa Fe County

*(Includes Nambe, Pojoaque, San Ildefonso & Tesuque Pueblos)*

|  |  |  |
| --- | --- | --- |
| **Total Population Estimate**  *Census 2017* | 149,694 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 16,070** | American Indian/Alaska Native | 653 |
| Asian/Pacific Islander | 279 |
| Black/African American | 195 |
| Hispanic | 10,906 |
| White | 4,037 |
| **Population Estimate Under Age 18**  *Census 2017* | 27,610 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 21.7% | |
| **Total Households**  *Census 2017* | 61,286 | |
| **Average Median Household Income**  *Census 2012-2016* | $50,826 | |
| **Total Number of Housing Units**  *Census 2017* | 61,286 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 1,339 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 4.64% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 3 | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 19.6 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 35 | |
| **Food Insecurity Rate**  *IBIS 2016* | 12.6% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 24.8% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 34.2% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 72% | |
| **Unemployment Rate**  *IBIS 2016* | 5.4% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 9.1% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 4.0% cocaine  3.2% heroine  3.4% meth  5.7% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 82.1% heterosexual  3.0% gay or lesbian  10.7% bisexual  4.3% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 39.8% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 17.3% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 25.4 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 55.7 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 32.3 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 23.2 | |

### Taos County

*(Includes Picuris & Taos Pueblos)*

|  |  |  |
| --- | --- | --- |
| **Total Population Estimate**  *Census 2017* | 32,795 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 3,310** | American Indian/Alaska Native | 226 |
| Asian/Pacific Islander | 17 |
| Black/African American | 34 |
| Hispanic | 2,336 |
| White | 697 |
| **Population Estimate Under Age 18**  *Census 2017* | 5,936 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 33.4% | |
| **Total Households**  *Census 2017* | 13,006 | |
| **Average Median Household Income**  *Census 2012-2016* | $35,323 | |
| **Total Number of Housing Units**  *Census 2017* | 20,919 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 67 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 6.5% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 2 | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 33.5 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 14 | |
| **Food Insecurity Rate**  *IBIS 2016* | 14.8% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 21.8% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 46.2% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 78% | |
| **Unemployment Rate**  *IBIS 2016* | 8.5% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 15% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 5.0% cocaine  2.6% heroine  3.2% meth  7.0% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 85.0% heterosexual  2.1% gay or lesbian  8.1% bisexual  4.8% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 34.1% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 20.9% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 35.1 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 74.5 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 32.1 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 34.0 | |

### Union County

|  |  |  |
| --- | --- | --- |
| **Total Population Estimate**  *Census 2017* | 4,187 | |
| **Youth Ages 15-24 by Race/Ethnicity**  *UNM, Geospatial & Population Studies 2017*  **Total #s of Youth: 475** | American Indian/Alaska Native | 9 |
| Asian/Pacific Islander | 2 |
| Black/African American | 13 |
| Hispanic | 243 |
| White | 208 |
| **Population Estimate Under Age 18**  *Census 2017* | 783 | |
| **% of Children Under Age 18 Living in Poverty**  *IBIS 2016* | 28.5% | |
| **Total Households**  *Census 2017* | 1,545 | |
| **Average Median Household Income**  *Census 2012-2016* | $36,420 | |
| **Total Number of Housing Units**  *Census 2017* | 2,348 | |
| **Numbers of Homeless Youth Enrolled in Public Schools**  *PED 2017-2018* | 0 | |
| **Unstable Housing Among Youth w/in Past 30 Days**  *YRRS 2017* | 2.2% | |
| **Numbers of Youth/Young Adults Aging Out of Foster Care System**  *CYFD–PSD 2018 PIT* | 2 *includes Colfax and Union* | |
| **Child Abuse Allegations per 1,000 Children Under Age 18**  *IBIS 2014-2016* | 13.5 | |
| **Numbers of Youth/Young Adults Involved in Juvenile Justice System**  *CYFD-JJS 2017* | 0 | |
| **Food Insecurity Rate**  *IBIS 2016* | 15.2% total pop. | |
| **Health Insurance Coverage**  *IBIS 2012-2016* | 8.9% uninsured | |
| **Medicaid Enrollment**  *IBIS 2016* | 20.3% enrolled | |
| **High School Graduation Rates**  *IBIS 2015-2016 – 4 Year Cohort* | 91% | |
| **Unemployment Rate**  *IBIS 2016* | 4.1% | |
| **Prevalence of Binge Drinking Among Youth w/in Past** 30 Days  *YRRS 2017* | 15.2% | |
| **Prevalence of Drug Use Among Youth w/in Past 30 Days**  *YRRS 2017* | 0.7% cocaine  0% heroine  0% meth  3.0% painkillers | |
| **Youth Sexual Orientation**  *YRRS 2017* | 91.5% heterosexual  0.7% gay or lesbian  5.1% bisexual  2.8% not sure | |
| **% of Youth Feeling Sad/Hopeless to Withdraw from Activities w/in Past 12 Months**  *YRRS 2017* | 25.8% | |
| **% of Youth Who Seriously Considered Attempting Suicide w/in Past 12 Months**  *YRRS 2017* | 19.4% | |
| **Teen Birth Rates for Girls (Ages 15-19) per 1,000 Births**  *IBIS 2014-2016* | 39.6 | |
| **Alcohol Related Deaths per 100,000 Population**  *IBIS 2012-2016* | 40.2 | |
| **Deaths Due to Overdose per 100,000 Population**  *IBIS 2012-2016* | 4.5 | |
| **Suicide Deaths per 100,000 Population**  *IBIS 2012-2016* | 20.6 | |

# Appendix B: About the Partner Agencies

## New Mexico Coalition to End Homelessness

The mission of the New Mexico Coalition to End Homelessness is to assist communities to create solutions to homelessness from prevention through permanent housing by using action, advocacy, and awareness.

The New Mexico Coalition to End Homelessness was founded in the year 2000 by a group of nonprofit agencies and the New Mexico Mortgage Finance Authority.  The founders saw the need for a statewide coalition to coordinate the efforts of the member agencies to end homelessness.

During its first few years, the Coalition had only one staff person and it concentrated on coordinating the Continuum of Care application for federal funding for homeless programs for the part of the state outside of Albuquerque, assisting the member agencies with issues in developing and operating programs, and advocating for better ways to address homelessness at the NM State Legislature.

In early 2006, the Coalition merged with a similar coalition in Albuquerque and took on the task of assisting the City of Albuquerque with its Continuum of Care application.

From 2006 to 2013, the Coalition worked closely with several member agencies to develop apartment communities that would house people who had been homeless. This effort resulted in the development of Chuska Apartments in Gallup, Vista Gallinas Apartments in Las Vegas, the Youth Shelters Transitional Living Apartments in Santa Fe, Village Sage Apartments in Santa Fe, and Stagecoach Apartments in Santa Fe. While the Coalition still supports efforts to develop more such apartment communities, the member agencies have taken the lead in this area with less help from the Coalition.

Also in 2006, the Coalition became the lead agency in New Mexico for managing the newly created New Mexico Homeless Management Information System or HMIS, a function required by the federal government in every state. Today the HMIS provides a way for us to track our progress on helping individual homeless people obtain housing, and also to track our progress in ending homelessness in all of New Mexico.

In 2013, the Coalition began planning for a statewide system of Coordinated Assessment, and began implementing the system in 2014. Agencies that participate in the Coordinated Assessment System use a common assessment tool to assess the housing and services needs of people experiencing homelessness. The Coordinated Assessment System works in conjunction with the HMIS database in order to identify who is most in need of supportive housing and where there are openings.  When fully implemented, the system will ensure that supportive housing is being offered first to those who need it most.

In 2014, the Coalition partnered with the Corporation for National and Community Service to provide member agencies with the opportunity to host VISTA volunteers. The VISTA volunteers work on building the capacity of the services agencies so they can help more homeless people.

The advocacy work of the NMCEH has been central to the Coalition’s efforts since the beginning. NMCEH advocates at the local, state and federal levels for solutions to homelessness, and has achieved several important victories over the years. At the state level, NMCEH has tripled the amount of state funding for homeless programs and helped create the New Mexico Housing Trust Fund. In Albuquerque, NMCEH has helped to fund the Albuquerque Workforce Housing Trust Fund. And at the national level, NMCEH has joined with communities across the country to successfully advocate for increased federal funding for programs that serve people experiencing homelessness.

From the beginning, the Coalition has recognized the need for more housing with services for people experiencing homelessness, and the staff of the Coalition has worked with many of its member agencies to expand their housing and services. When the Coalition was originally founded, there were only a few hundred beds available in the whole state of New Mexico for homeless people with disabilities. With encouragement from the federal government the Coalition and its members have increased the available beds for homeless people with disabilities to over 1600 and as a result, the state has begun to see a decrease in homelessness among those with disabilities.

Today the Coalition works in the following major areas:

* Developing more supportive housing for people who are homeless;
* Operating the Coordinated Assessment System to match homeless people with the housing and services that will best meet their needs;
* Managing the Homeless Management System (HMIS) for the State of New Mexico;
* Supporting homeless service agencies in New Mexico with workshops, an annual conference, and personalized assistance;
* Placing VISTA volunteers at agencies that assist people who are homeless;
* Educating people in New Mexico about homelessness; and
* Advocating for solutions to homelessness at the local, state and federal levels.

## Youth Shelters and Family Services

Youth Shelters & Family Services (YSFS) is a Santa Fe-based non-profit organization dedicated to helping at-risk and homeless youth in the region find a way home and a path to a productive, happy life.

Youth Shelters and Family Services delivers life-changing solutions to homeless, runaway and in-crisis youth by providing shelter and addressing health, safety, education and workforce opportunities so they can achieve lifetime independence. It is located in Santa Fe, New Mexico, and currently has five distinctive programs.

YSFS was founded in 1980 by members of the Santa Fe community who were concerned that youth in crisis and in need of shelter had no alternative but to go to the Juvenile Detention Center. These youth, who were often escaping abusive homes, were being punished when they needed support. La Otra Puerta (*The Other Door*) Emergency Youth Shelter opened next to the Juvenile Dentation Center as a nurturing alternative. The Shelter was a safe haven and temporary place for youth to stay while volunteers worked to reunite families whenever possible. In 2003, the Shelter moved into a new building nearby.

In 1990, a Transitional Living Program was established to provide a residential setting for youth, ages 17-21, who are unable to live at home. The program teaches life skills such as education, resume building, and financial literacy. A modern campus was built in 2009 and houses 14 youth. Supportive housing for youth needing fewer services was launched in 2013 at scattered sites in the community. In 2016, YSFS transitioned from scattered sites to a rapid rehousing program called STAR (Supportive Transitions to Adulthood through Rehousing). STAR helps homeless participants find and secure housing in their own names.

In 1995, a community needs assessment indicated there were hundreds of homeless young people in Santa Fe, often without adequate food or clothing, and frequently subject to illness and abuse. Youth Shelters began its Street Outreach Program later that year by distributing sandwiches, clothing, tents, sleeping bags, hygiene items, and resource information to youth on the streets. It also opened a Drop-In Center, where youth can obtain food, take a shower, do laundry, use computers, and call family and friends. This home-like setting is provides supportive services homeless youth need to leave the streets.

Through a nonprofit merger in 1996, YSFS began providing counseling to youth and families in crisis. Today, the Community Counseling Center serves children, youth and families who are homeless, nearly homeless, or otherwise in crisis. Professional counseling is available to youth in every program, their families and community members.

YSFS Pregnant and Parenting Youth initiative was launched in 2006 to address a growing incidence of homeless pregnant and parenting teens. The Pregnant and Parenting Youth Service Coordinators works with groups and individuals in each of our programs providing education, food, housing, employment and early childhood services.

## DreamTree Project

The mission of DreamTree Project is guided by empathy and integrity to provide a respectful, safe, and structured environment to support youth in crisis.

DreamTree Project, located in Taos, New Mexico, offers emergency teen shelter, a transitional home and resources for youth throughout northern New Mexico. The emergency teen shelter is open 24/7 to youth ages 12 to 17.

In 1998, a group of women in the Taos community came together and decided to do something to help young adults who did not have the skills and resources to live on their own, particularity youth exiting treatment and foster care.

Two years later, with building renovations completed, the program opened its doors to youth as a Transitional Living Program.

In 2004, five apartments were added – *the Casistas* – to provide greater independence for youth.

In 2011, the main building opened as an emergency shelter.

## Childhaven

The mission of Childhaven is to lift children from crisis to hope.

Childhaven was established as a private non-profit in 1969 to serve as a shelter for abused, neglected and abandoned children, serving the Four Corners region of northwest New Mexico.

For the first year of operation, Childhaven was managed entirely by a volunteer staff. From this enthusiastic start, Childhaven now utilizes the services of nearly 50 staff and contractors to assure the safety, well being, and permanency of the children they serve.

Childhaven volunteers keep the organization running, with over 5,800 hours per year donated by members of the local community.

Childhaven currently provides the following systems children, youth and families:

* Emergency Shelter
* Foster Care
* Behavioral Health Respite
* CASA Program
* Child Advoacy Center: Forensic Interviews and Family Advocacy
* Family Support and Behavioral Health Services

## Kewa House

Kewa House began operations in June 2018, and is located on the Pueblo of Santo Domingo, New Mexico. Kewa House is the only Emergency Shelter specifically for Native American children and youth ages birth to 17 years, and serves tribal members from throughout New Mexico and surrounding states. Kewa House specializes in shelter services, though is connected to additional support services offered through the Pueblo. With support from the Santa Domingo Tribal Government, Kewa House is taking an active leadership within the state of New Mexico to support Native American youth and families from all tribes who are struggling with circumstances of homelessness and unstable housing.